

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CORPORATE SCRUTINY COMMITTEE - 4 SEPTEMBER 2025

Title of Report	COUNCIL DELIVERY PLAN – PERFORMANCE REPORT – QUARTER 2025/26					
Presented by	Hannah Panter Head of Human Resources and Organisation Development					
Background Papers	Council Delivery Plan Council meeting held on 14 November 2023 Public Report: Yes					
Financial Implications	No direct financial implications.					
	Signed off by the Section 151 Officer: Yes					
Legal Implications	No direct legal implications arising from this report.					
	Signed off by the Monitoring Officer: Yes					
Staffing and Corporate Implications	The Council Delivery plan sets out the priorities for the Council for a five-year period so has significant corporate and staffing implications.					
	Signed off by the Head of Paid Service: Yes					
Reason Agenda item submitted to Scrutiny Committee.	To report the performance of the Council during the first quarter of 2025/26 against the objectives and key performance indicators as detailed in the Council Delivery Plan as agreed by full Council on 14 November 2023. To request that Scrutiny Committee reviews the comments of Cabinet on the performance report and provides feedback on its response for consideration by Cabinet through the next performance Cabinet report.					
Recommendations	THAT CORPORATE SCRUTINY COMMITTEE: 1. NOTES THE CONSIDERATION OF THE PERFORMANCE REPORT BY CABINET AT THEIR MEETING ON 26 AUGUST 2025.					

2. PROVIDES COMMENTS AND FEEDBACK ON CABINET'S RESPONSE TO THE PERFORMANCE ACHIEVED, TO BE FED BACK THROUGH THE NEXT CABINET PERFORMANCE REPORT

1.0 BACKGROUND

- 1.1 The Council prepared a Council Delivery Plan during late 2023, and the plan is scheduled to cover the lifetime of the Council administration for the period 2023/24 until a year beyond the next election in May 2027 (to ensure continuity in the aftermath of that election and to allow time for a new plan to be developed). The plan was developed with inputs from the Corporate Scrutiny Committee and the opposition groups and was agreed by Council at its meeting on the 14 November 2023.
- 1.2 The plan will be monitored in relation to the targets and a suite of performance indicators on a quarterly basis in line with the performance management framework. This will involve quarterly reports to Cabinet, the outcomes of the reports will then be shared with the Corporate Scrutiny Committee. The set of plans that sit below the Council delivery plan, the directorate plans, are monitored at officer level by the Corporate Leadership Team.
- 1.3 The reporting period for this report runs from 1 April to 30 June 2025.

QUARTER 1 2025/26 COUNCIL DELIVERY PLAN

Performance Monitoring Report

Cabinet is considering the performance monitoring report at its meeting on 26 August; therefore, the minutes will be made available to the Committee as soon as practicable, and an update will also be provided at the meeting.

Minutes from Cabinet meeting on 26 August can be viewed using the link below following the meeting.

Cabinet – 26 August 2025

2.0 PERFORMANCE REPORT

- 2.1 The Council Delivery Plan contains four key priority areas notably "A well run Council, Clean and Green, Housing and Communities and Planning and Regeneration".
- 2.2 Appendix 2 shows the performance in quarter 1 overall against each of the four priority areas. Appendix 1 sets out the RAG Rating Key for the Key Performance Indicators (KPIs).
- 2.3 There are 18 KPIs in the Plan. Six indicators pertain to Planning and Regeneration, five to Housing and Community Services, four to Clean and Green, and three to a well-run Council. Of the 18 Key Performance Indicators, ten are on track, four are off track but improving with mitigations, two are significantly underperforming, and two lack sufficient data for a rating.

Key Progress areas

2.4 Planning and Regeneration

The Planning and Development Team has demonstrated exceptional performance in Quarter 1, surpassing national targets with 100% of major applications, 77.14% of minor applications, and 90.83% of other applications determined within the stipulated timeframes. Additionally, significant progress has been made on the Coalville Regeneration Framework, with active development on all four Council-led projects and ongoing collaboration with landowners and lead partners for the remaining five schemes.

2.5 Housing and Communities

In the realm of private rental housing, the team achieved a 100% compliance rate in contacting landlords within the specified time period for non-compliance with the Minimum Energy Efficiency Standards (MEES) policy in Quarter 1. This proactive approach has resulted in a substantial reduction in non-compliant properties, from 118 in September 2023 to just seven. Furthermore, food safety standards have seen an improvement, with 81.9% of food businesses attaining a hygiene rating of 5 (very good) in Quarter 1.

2.6 Clean and Green

The enforcement of the mandatory 10% Biodiversity Net Gain (BNG) on large and small-scale developments ensures that planning permission is contingent upon meeting this crucial environmental requirement. The Council's Tree, Hedgerow, and Woodland Management Strategy has been published and is currently being disseminated via the website, with a formal launch scheduled for the summer.

Areas Requiring Improvement and Remedial Actions:-

2.7 Housing and Communities

Resident satisfaction with housing services has declined to 55% in the latest annual figures (reported in Q4 2024/25), primarily due to issues with repairs. However, in-year unofficial monitoring indicates an improvement to 76% in Quarter 1. Similarly, satisfaction with the repairs service has dropped to 56% in the latest annual figures (reported in Q4 2024/25), though unofficial monitoring shows an increase to 67% in Quarter 1. A comprehensive recovery plan for the repairs service is in place and has been reported to Scrutiny and Cabinet.

2.8 A Well-run Council

In Quarter 1, there was a 74% response rate to complaints within the expected timeframe. While this falls short of the 90% target, it is important to recognise that this figure does not fully reflect the commitment and effort invested by the Customer Services team in working with Service areas to improve response times.

The production of the 2023/24 Accounts is still underway and has not yet been submitted to the external auditors. The team is working diligently to make a submission by the end of August 2025. The Council's 2023/24 Outturn Position will be reported to Cabinet in August 2025, once the 2023/24 Accounts have been finalised and closed.

The Statement of Accounts 2024/25 will commence immediately following submission of the 2023/24 Statement of Accounts and the planned completion date for submission to the external auditors is November 2025. The Audit and Governance Committee has been informed of the Council's timetable for completing the Statement of Accounts.

Additionally, discussions with services to determine the Quarter 1 2025/26 financial performance are ongoing, with results to be presented to Cabinet in August 2025. The

Quarter 1 2025/26 Treasury Management report is also scheduled for review by the Audit and Governance Committee in August 2025.

Work has commenced on the budget-setting process for the 2026/27 financial year, with officers tasked to identify and develop further savings opportunities. The Council is monitoring the Government's emerging Fair Funding Review 2.0, assessing its implications for the Council's medium-term funding position and the potential impact on the funding gap. Initial indications are that there is a potential for a 'cliff-edge' reduction in the mainstream funding from Government for the financial year 2026/27.

In parallel with these financial reporting and governance activities, the Council is actively addressing underlying issues with its finance system, Unit 4, which was introduced in April 2023. A dedicated project steering group has been established to oversee progress on the identified actions, ensuring robust management and timely resolution of challenges. Members of the Audit and Governance Committee have been kept informed through regular reports that detail the advancements and ongoing work in this area.

2.9 Planning and Regeneration

While consultation and transport modelling work have been completed as part of the work associated with the local plan, the development of the local plan continues, with a target date set for December 2026.

These areas of improvement underscore the need for continued focus and strategic action to enhance service delivery and meet organizational goals.

2.10 Appendix 4 contains a separate update on the performance of the Transformation Delivery Plan

The following table provides detailed performance data for each priority area and associated KPIs.

Policies and other considerations,	as appropriate
Council Priorities:	This report measures progress against all of the Council's priorities. - Planning and regeneration - Communities and housing - Clean, green and Zero Carbon - A well-run council
Policy Considerations:	Council Delivery Plan
Safeguarding:	No direct considerations.
Equalities/Diversity:	No direct considerations, the plan impacts across all of the Council's communities.
Customer Impact:	No direct considerations.
Economic and Social Impact:	As detailed in the report.
Environment, Climate Change and zero carbon:	As detailed in the report.
Consultation/Community Engagement:	No direct considerations.
Risks:	Detailed in the Corporate risk register
Officer Contact	Hannah Panter Head of Human Resources and Organisation Development. Hannah.Panter@nwleicestershire.gov.uk Allison Thomas Chief Executive Alison.Thomas@nwleicestershire.gov.uk

Appendix 1: RAG Rating Key for table

Red – High Risk / Serious Issues

- What it means: The item is significantly off track or underperforming.
- Action required: Immediate attention and intervention are needed.
- Examples:
 - A project is behind schedule and unlikely to meet deadlines.
 - A key performance indicator (KPI) is far below target.
 - A risk has materialised or is very likely to.

☐ Amber - Moderate Risk / Some Concerns

- What it means: There are issues or risks, but they are manageable or being addressed.
- Action required: Monitoring and possibly corrective action to prevent escalation.
- Examples:
 - A project is slightly behind schedule but can recover.
 - A KPI is below target but within an acceptable range.
 - A risk is identified but mitigation is in place.

☐ Green – Low Risk / On Track

- What it means: Everything is progressing as planned.
- Action required: No immediate action needed beyond routine monitoring.
- Examples:
 - A project is on schedule and within budget.
 - KPIs are being met or exceeded.
 - No significant risks are present.
- White- Work hasn't commenced yet/there is insufficient data to monitor progress.
 - What it means: Work hasn't commenced against this KPI or there is insufficient data to be able to monitor at this stage.
 - Action required: Monitoring to ensure work commences or is in a position for data to be captured and the target deadlines are adhered
 to.
 - Examples:
 - The KPI refers to an annual target where the Council is awaiting information from an external body to assess progress
 - There is currently insufficient data, for instance the target is a national one, the implementation is recent and there is insufficient data to determine progress

Appendix 2: Table of Performance against Key Performance Indicators

Priority	KPI reference	Key Aim	Target	Q1 Progress	Commentary	Head of Service	RAG rating
Planning and regeneration	1	We will adopt a local plan by 2026	2023-4 Submit local plan (Reg 18 consultation) . 2024/5 Presubmission consultation (Reg 19) Submission of local plan for examination by December 2026.		Consultation completed in respect of additional housing and employment allocations. Transport modelling work commissioned . At Local Planning Committee on 11 th June, members considered consultation responses to policies in the new Local Plan.	Head of Planning and Infrastructu re	
	2	We will deal with your	Major- At least 60% of	88.89%	Majors-100%	Head of Planning	

planning applications for major, minor and other development s by consistently meeting and exceeding the government' s targets of 60%, 65% and 80% respectively.	applications determined within 13 weeks. Minor- At least 65% of applications determined within 8 weeks. Other- At least 80% of applications determined within 8 weeks.	80.49%	Minors- 77.14% Others- 90.83% The Planning and Development Team have comfortably exceeded national targets for Q1. Projected new applications in 2025/26 are increasing and additional resource will be required to maintain	and Infrastructu re	
			resource will		

3	We will have	2023-4	additional fee income.	Head of	
	developed a new local design guide and new development s will comply with it.	Develop a new Design Guide for North West Leicestershir e adopting current best practice in accordance with the Government s National design	Committee agreed for the Good Design Guide for North West Leicestershire to go out to consultation at their meeting on 21st May. Consultation will take place between July	Planning and Infrastructu re	
		guide. Undertake public consultation on the new Design Guide for North West Leicestershir e.	and September 2025		
		2024/5 Adopt the new design guide for North West			

		Leicestershir e. New development complies with the requirements of the adopted design guide.			
4	We will effectively manage unauthorised development	Work begins in 2024/5 Adopt a new local enforcement plan by the end of Q2 24/25 Monitor and measure response times against	Monitoring will be reported to Planning Committee in Q3 25/26 and Q1 and Q3 in following years	Head of Planning and Infrastructu re	
		the targets set out in the adopted Local Enforcement Plan and report			

		biannually to Planning Committee in Q3 and 4 24/25				
5	We will have delivered our ambitious Coalville Regeneration Personners of the control of the con	Quarterly progress statement plus an additional Annual Framework review in Q4	We continue to deliver the construction phase of the Memorial Workspace project which is restoring and reusing an historic building in Memorial Square. We continue to progress The Wolsey Road Regeneration Project in partnership with a Residential Developer. Consultants continue preparatory works on a	Six projects set out in the original Coalville Regeneration Framework have been completed in previous years. The current framework identifies a further nine projects for delivery of which four are for direct delivery by NWLDC whilst the Council will assist the lead partner for the remaining five projects.	Head Of Property and Regenerati on	

6 We will have developed a regeneration framework and will be on the way to supporting thriving towns, villages and communities across the district. We will have Regins in Q4 with the project out in Q4 with th	being made on all four projects the council is delivering. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The are 12 We continue to progress delivery of the Districtwide ent cictwide eneration framework. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is delivering. The Council is engaged in active dialogue / support with the land owners / lead partners for the remaining five schemes. The Council is delivering. The Council is delivering.
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				implementati on.			
				2 projects			
				require input			
				by external			
				organisation			
				s in order to			
				progress.			
				One project is awaiting			
				availability of			
				officer			
				resource			
				before it can			
				commence.			
	7	We will	2023/4 -		The latest	Head of	
		provide a high quality	64%		annual figure we have	Housing	
Ť		housing			we have which was		
		service to			published in		
		our tenants.			quarter 4		
ies ies					shows a 55%		
nit u					resident		
E					Satisfaction		
Ē					level,		
ပိ					representing a drop of 9% in		
Pu					comparison to		
a a					the previous		
i ii					year.		
Housing and Communities							
Ť					This reduction		
					was driven by		
					poor repairs measures and		
					measures and		

			completion of		
			historic cases		
			which pull the		
			overall total		
			down. A		
			recovery plan		
			for repairs		
			service as a		
			whole is in		
			train and has		
			been reported		
			to Scrutiny		
			and Cabinet.		
			More detail		
			can be found		
			here		
			https://www.n		
			wleics.gov.uk/		
			pages/tenant		
			satisfaction m		
			easures		
			In year		
			unofficial		
			monitoring		
			shows result		
			at 76% for Q1		
8	We will	2023/4 -	56%	Head of	
	deliver an	62%	Satisfaction	Housing	
	excellent		level reported		
	repairs'		annually in		
	service.		Q4.		
	22111001				
			This has		
			dropped since		
			aropped since		

			last year driven by poor repairs measures however other measures have increased. A recovery plan for repairs service as a whole is in train and has been reported to Scrutiny and Cabinet. More detail can be found here https://www.n wleics.gov.uk/ pages/tenant satisfaction m easures In year unofficial monitoring shows result		
9	Our private rental tenants across the district are	100% of Landlords contacted within the specified	100% of landlords in Q1 were contacted within the	Head of Community Services	

able to live safely in their homes.	MEES policy for non- compliance	target time period. The number of non-compliant properties with MEES in the District is now seven. The baseline number in September 2023 was 118.		
	Creation of a Private Sector Housing Charter.	A second landlords forum has been held in Q1. Well received by the Landlords that attended. The Landlords Charter document was discussed and comments and feedback requested at the meeting.	Head of Community Services	

10	Our food businesses meet food safety standards.	2024/25 81% of food businesses having a hygiene rating of 5 (very good)	81.3%	Q1 81.9% which is an increase upon reported figures previously	Head of Community Services	
11	Our two major leisure centres in Ashby and Whitwick and Coalville provide good services to our communities.	The leisure centres will be assessed independentl y against a national standard and achieve a 'good' or higher rating. (This will be provided annually in Q3		Target met in Q3 2024/25	Head of Community Services	

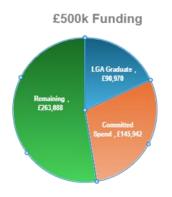
	1	T		1	ı	I	
	12	We will have	43% Recycli		The review	Head of	
		reviewed our	ng rate		was	Community	
		waste	2023/4		completed in	Services	
		service so			Q4		
		that it is easy			2024/2025.		
		for the public to use and			Work is now		
		our recycling			in progress		
		performance			on the key		
		will be			work themes		
		improved.			as part of the		
					Project		
					Development		
					and overall		
					business		
(8)					case		
					presented to		
					Community		
					Scrutiny in		
					March 2025		
					and Cabinet		
					in May 2025		
Green	13	We will aim	2023/4		A detailed	Head of	
5		to be carbon	Development		report will be	Community	
р		neutral as a	of		presented to	Services	
<u>a</u>		Council by	assessment		Corporate		
Clean and		2030, and as	work and		Scrutiny in		
<u>\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ </u>		a district by	target setting		November		
		<u>2050.</u>			2025 as part		
					of the Council		
					Delivery Plan		
	14	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	10%		monitoring This is	Head of	
	14	We will	_				
		increase the	Biodiversity		mandatory	Planning	

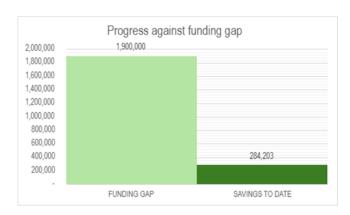
	ı	T	T	T	1		
		<u>biodiversity</u>	Net Gain on		and planning	and	
		of our	large and		permission will	Infrastructu	
		District.	small scale		not be granted	re	
			development		without the		
			s with		10% BNG.		
			planning				
			permission				
		We will have	2024/25		The NWLDC	Head of	
	15	produced a	Publication		Tree,	Community	
		Tree	of updated		Hedgerow and	Services	
		Management	tree		Woodland	00111000	
		Strategy to	management		Management		
		better	strategy		Strategy has		
		manage our	Sualegy		been		
			•				
		tree stock.			published. It is		
					in the process		
					of being		
					shared on the		
					website and		
					will be		
					formally		
					launched over		
					summer. An		
					initial 2025/26		
					Action Plan		
					aimed at		
					supporting		
					delivery of the		
					strategy has		
					been drafted.		
• 74	16	Our	2025-6 90%	74% overall		Customer	
•(_	customers	of	across both		Services	
• \		are at the	Complaints	stages		Team	
_ ≐ ⊆		heart of	responded to	Stage 1 –		Manager	
A well.		<u>noart or</u>	responded to	79%		Iviariagei	
> _				13/0			

	everything we do.	on time by end of year	Stage 2 – 61% At the end of the quarter, 1 complaint was still pending a response but within timeframe.			
17	We will provide value for money services.	Unqualified Opinion to be provided		The work continues on production of 2023/24 Accounts which will be submitted to the external Auditors at the end of August 2025	Head of Finance	
18	We live within our means	Zero funding gap		Discussions are being held with Services to determine the Quarter 1 2025/26 financial performance which will be considered by Cabinet in August2025	Head of Finance	

	The Quarter 1 2025/26 Treasury Management report will be considered by Audit and Governance Committee in August 2025.
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Appendix 3: Performance of Transformation Delivery Plan





Expenditure	£	Comments
Additional communications support	13,922	Increased from 13,603 due to pay increase
HR support	64,038	Project is under review
Customer contact	45,984	
LGA Graduate	90,970	
Microsoft CoPilot proof of concept	20,750	Configuration and training costs now confirmed and added.
GovDelivery upgrade	1,248	Upgrade to add additional topics for increased reach and engagement .
Total	236,912	
Savings to date	284,203	

Transformation Projects

Ref	Transformation		Start Date	End Date		Approved Budget	Planned Savings / Revenue	RAG Status	Previous Quarter
TR2	Additional HF (Waste Service absence mana	es sick	Sep 24	Jun 26		£64,038 No spend to date	ТВС		
Project Statu	s	Key Deliveral	oles		Q1 update				
• Reduce • Reduce			ced agency cost ced health referr ced sick days ve vacancy savi	rals o The Organisation Performance Team are leading of section of work					

Ref	Transformation		Start Date	End Date		Approved Budget	Planned Savings / Revenue	RAG Status	Previous Quarter
TR10	Customer Co Improvement		Sep 24	Apr 26		£45,984	£34,000 (non- cashable)		
Project Status Q1 update									
Approved Live		 Analysis of customer contact Website content and content management review Avoidable contact summary report been sent to CLT to be disc and Heads of Service asked to share and discuss with teams Reviewing Customer Contact standards for a corporate appro 				ams			
Delayed			customer conta written – letters			vely with Team f numerous we	•		
Closed		verbal – pl Ongoing c underway) Staff training complaint some alrea Topic-spec Central 'kr contact Improved v Reduce av	none, in person) omplaint analys	is (already ontact, of voice – cus group or customer	 Deletion of 3,731 images and 5,301 documents not assigned web page. Further list of orphaned, expired and hidden pages not linked page on our website sent to services to review. Remaining site map has been extracted, with all deleted paremoved. This data will be used to begin mapping out new customer 			ked to any pages	

Ref	Transformation		Start Date	End Date		Approved Budget	Planned Savings / Revenue	RAG Status	Previous Quarter
TR16	TR16 Microsoft CoPilot Proof of Concept		Oct 24	Dec 25		£20,750	N/A		
Project Status Key Delivera			bles		Q1 update				
Approved			f baseline inforn		Configuration of NWLDC for Copilot complete.				
Live	Live be used to introduce of Microscott				 Training currently underway Proof of Concept to run between 14th July and 3rd October. 				
Delayed	• DPIA + Pr		or future savings vacy Notice	- 3		AI Usage Policy published DPIA and Privacy Notice finalised.			
Al Usage Policy.									

Ref	Transformation and description		Start Date	End Date		Approved Budget	Planned Savings / Revenue	RAG Status	Previous Quarter
TR17	TR17 E-Billing		June 26	TBC		Tom Stanyard.	Paul Stone		N/A
Project Status Key Deliverate			es		Q1 update	Ð			
Approved			number of accou	accounts signed up to Review of the e-billing process is taking place to make it mo				to make it more u	ser friendly.
Live		E-billing • Financial (p	oostage / printing)		Work is also underway to establish:Cost per letter				
Delayeu			ntal (reduction in d printing / postage)	 Average number of letters per household Establish achievable target for increased sign-ups and associated savings / 				
Closed Channel shift (reduction in ca digital customer interactions)				-	enefits enchmarking (against o	other Local Autho	orities + utilities).		

BUDGE	ET HOUSEKEEPING INITIA	TIVES			
Ref	Description	Start Date	Update / Comments	Savings 2024/25	Savings 2025/26
TR3	Review of ICT Contracts	Apr 24	Total contract spend before savings = £771,570 Reduce rolling contracts OMS Legal has moved to IKEN under a new 5-year contract. House on the Hill the IT service desk system is moving to a 5-year renewal next year, saving around £6k - Total savings over 5 years will be £10,695	£388	£2139
TR9	Budget Housekeeping	Apr 24		£272,815	£573,000 (planned)
TR15 NEW	Contract Management	Jan 25	Piece of work underway, working alongside V4 to target and reduce unnecessary spend here at NWLDC (non-contracted spend, entering into contracts that will result in savings etc). Exact figures TBC.	N/A	TBC
TR7	Development of E- Forms		Income generation through providing e-forms to other councils (Oadby & Wigston)	£11,000	

Ref	Project Name and Description	Project Benefits / Deliverables	Planned Savings / Revenue	Update / Comments
TR4	Waste Services Review	New improved waste collection system	ТВС	 Agreed at Cabinet 22nd April. Set to be introduced between Autumn 2026- 2027.
TR6	Council Tax Discounts and Exemptions and Discretionary Rates Relief Paul Stone	Additional Revenue Reduction in number of empty homes	£26k + 2nd home premium TBC	 Cabinet approved the council tax discounts and exemptions in January 2025, which are expected to generate an additional £26,000 in council tax income. The Second Homes Premium will be implemented in April 2026, with the additional income to be calculated at that time
TR8	UNIT4 finance system enhancements	A Unit4 system that has wide range functionality Implementation of systems such as budget monitoring Further implementation of other financial management systems	N/A	 Automated bank reconciliation - Embridge completed specification doc for this work (currently under final review). Next steps to align Embridge resources to undertake this implementation. Accounts Receivable Direct debit processing - Couple of issues relating to this, with both being investigated by Unit4 and Embridge for permanent fix. However, we do have interim solutions in place as a workaround whilst we resolve this. Automated invoice payment (Proactis) - UAT currently underway.
TR11	Capital Asset Facilities Management (CAFM)	Consolidated list of all properties across NWLDC	£120k (over 3 years)	All sites have been sent to Concerto and now uploaded onto test site. Planned Preventive Maintenance module will be

		 £120k increased revenue over 3 years (estimate based on benchmarked data) £200k capital receipts over 3 years (disposal of surplus property – estimate) Reduction in compliance risks (no baseline) Reduced exposure to legal, financial and safety risks (no baseline) Quicker turnaround when addressing property defects (no baseline) 	£200k in capital receipts (over 3 years)	completed and live by the end of July. Mark will then move onto Estates and Reactive Helpdesk modules. New PMO on Concerto side as previous has left the company. Mark has constant contact with new PMO, with Project Board taking place monthly and a biweekly check in for select members of the team.
TR12	Council Wide Document Management / Intranet 2.0	An improved and efficient intranet A cleansed intranet site with the most up to date information	N/A	 Intranet 2.0 cleansing of old intranet to take place so relevant documents are moved over from the old intranet. Due to a recent capacity issue, this work is still taking pace but at a slower pace.

Closed Projects							
Ref	Description	End Date	Update / Comments	Final Costs	Final Savings		
TR1	Strategic Communication Support	Mar 25	Additional day for the Communications Manager will be funded from the LGR budget for 25/26.	£13,844	N/A		
TR5	same. This followed feedback from residents and business		Review has ended, and it has been decided that parking charges will stay the same. This followed feedback from residents and businesses. Lessons Learned Report will be produced, and Transformation will work with Paul Sanders team to complete this piece of work.		N/A		