

Title of Report	2020/21 - 2024/25 CAPITAL PROGRAMMES AND 2020/21 CAPITAL STRATEGY	
Presented by	Councillor Nicholas Rushton Corporate Portfolio Holder	
Background Papers	Corporate Scrutiny Committee Minutes – 7 November 2019 Draft Capital Programme – Cabinet 10 December 2019 Corporate Scrutiny Committee Draft Minutes – 8 January 2020	Public Report: Yes
		Key Decision: Yes
Financial Implications	<p>The General Fund Capital Programme for 2020/21 is £12.9m. The majority of the new investment (£1.3m) in 2020/21 is the redevelopment of Appleby Magna Caravan Park (£435k), the bridge works for the new Coalville Leisure Centre (£400k) and property services (£307k).</p> <p>The Draft Housing Revenue Account Capital Programme for 2020/21 is £10.2m. The two main schemes are the Home Improvement Programme and the New Supply programme.</p>	
	Signed off by the Section 151 Officer: Yes	
Legal Implications	As detailed in the report	
	Signed off by the Monitoring Officer: Yes	
Staffing and Corporate Implications	As detailed in the report	
	Signed off by the Head of Paid Service: Yes	
Purpose of Report	<p>To advise Members of the likely Capital Outturn and the relevant financing for 2019/20 for the General Fund and the Housing Revenue Account.</p> <p>To seek approval to the General Fund and HRA Capital Programmes for 2020/21 and to note indications for future years and associated funding.</p>	
Reason for Decision	To enable projects to be included in the Programmes for approval at Council.	

Recommendations	<p>1) THAT COUNCIL BE RECOMMENDED TO APPROVE THE 2020/21 CAPITAL STRATEGY INCLUDED IN APPENDIX A, IN LINE WITH THE PRUDENTIAL CODE.</p> <p>2) THAT THE ESTIMATED GENERAL FUND AND HRA CAPITAL OUTTURN FOR 2019/20 AND PLANNED FINANCING BE NOTED AT APPENDICES B AND C</p> <p>3) THAT COUNCIL BE RECOMMENDED TO APPROVE THE CAPITAL PROGRAMMES IN 2020/21 DETAILED IN:</p> <ul style="list-style-type: none">• APPENDIX B – GENERAL FUND CAPITAL SCHEMES• APPENDIX C – HRA CAPITAL SCHEMES <p>AND IN 2021/22, THESE SCHEMES ONLY:</p> <ul style="list-style-type: none">• £865,000 FOR THE VEHICLE REPLACEMENTS AS DETAILED IN PARAGRAPHS 3.9 <p>4) THAT CABINET NOTES THE PROPOSED PROCUREMENT ROUTES IN RESPECT OF VEHICLES, EQUIPMENT AND PLANT AND DELEGATES THE AUTHORITY TO AWARD THESE CONTRACTS AND ANY ASSOCIATED AGREEMENTS TO THE STRATEGIC DIRECTOR IN CONSULTATION WITH THE PORTFOLIO HOLDER, SUBJECT TO FINAL APPROVAL OF THE CAPITAL PROGRAMMES IN FEBRUARY 2020.</p>
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1.0 INTRODUCTION

- 1.1 Cabinet considered the draft capital programmes report on 10 December 2019. This was followed by a report to the Corporate Scrutiny Committee on 8 January 2020. A link to the draft minutes have been included as a background paper on page one of this report.
- 1.2 By regulation, all local authorities are required to have regard to the Prudential Code when setting their Capital Programmes. The core objectives of the Code are to ensure that Capital schemes are 'Affordable, Prudent and Sustainable'. This is reviewed in conjunction with both the Capital Strategy and the Treasury Management Strategy Statement (TMSS) which contains indicators that evidence compliance with the Code. These strategies will be presented to members at the same meeting as this report.
- 1.3 As part of the process of effectively assessing property items for inclusion in the capital programme, the Council has collated a Planned Preventative Maintenance (PPM) Schedule that prioritises works based on a matrix scoring system. Items of a capital nature that are essential have been included in the capital programme in 2020/21.
- 1.4 Appendix B shows the General Fund Programme estimated outturn for 2019/20 and the proposed Capital Programme for 2020/21 to 2024/25.
- 1.5 There is no Special Expense capital expenditure estimated for 2020/21.
- 1.6 Appendix C shows the H.R.A. Programme estimated outturn for 2020/21 and the proposed Capital Programme for 2021/22 to 2024/25.
- 1.7 There have been four adjustments to the Capital Programme since the previous report to Cabinet on 10 December 2019 and Corporate Scrutiny Committee on 8 January 2020. These changes have been incorporated to present the most current position.

General Fund:

- a) A new proposal of £115k to provide off street electric charging points and infrastructure within the district to meet demand. This will be funded by a revenue contribution to capital.
- b) An additional £63k (£366k over the five years) in the fleet programme for electrifying a number of the fleet vehicles.

HRA:

- c) The New Supply budget has fallen by £0.7 million to £3.8 million in 2020/21. This is because viability checks have ruled out a planned site for 6 homes in Measham. This has reduced the five year New Supply budget from £25.4m to £24.5m.
 - d) The off street parking budget has increased by £50k in each of the three years of the current programme, following discussion at both Cabinet and Corporate Scrutiny Committee.
- 1.8 Due to the need to replace purpose-built fleet in future years, a specific recommendation is included for Cabinet to delegate authority to the Strategic Director in consultation with the relevant Portfolio Holder to award these contracts in 2020/21 for vehicle requirements in 2021/22. This recommendation ensures that services are able to make decisions regarding fleet in 2020/21 in order to allow a suitable lead-in period from order to delivery in April 2021.

2.0 CAPITAL STRATEGY

- 2.1 The Capital Strategy sets out the council's priorities and approach to capital investment and provides a mechanism by which the capital investment and financing decisions can be aligned with the corporate priorities over the medium term.
- 2.2 The strategy provides a clear context within which proposals for capital expenditure are evaluated to ensure that capital investment is targeted at meeting the council's priorities.
- 2.3 The strategy considers available options for funding capital schemes and how resources may be maximised to generate investment in the district and to determine an affordable and sustainable funding policy framework including identification of resources available for capital investment over the lifespan of the Medium Term Financial Strategy. This strategy supports the Council's wider strategic framework, including the council's Commercial Strategy.
- 2.4 The strategy provides governance arrangements for capital including monitoring of schemes, budget profiling, deliverability and value for money. A copy of the Capital Strategy is attached as Appendix A.

2.5 GENERAL FUND - ESTIMATED OUTTURN 2019/20

- 2.6 The projected outturn for 2019/20 on General Fund schemes total £4.92m. This is a decrease in the year of £7.79m, against the original budget of £12.7m.
- 2.7 This managed decrease is caused by the following:

	£	£
Original Budget 2019/20		12,708,590
Approved Schemes carried forward from 2018/19 and 2019/20 approved virements		
Finance System Review	100,000	
District Car Park - LED Lighting Replacement	25,000	
Linden Way Depot – Welfare Facilities	95,250	
Moira Furnace – Masonry, Drainage, Upgrades, Bridge works	170,000	
Council Offices – Fire Alarm and COTAG Door System	104,750	
Council Offices – Lift Works	30,000	
Memorial Clock Tower	13,012	
Marlborough Square	1,743,286	
New Market Provision	291,790	
Wi-Fi Scheme (IT)	66,029	
Disabled Facility Grants	74,114	
Refuse Vehicles and Refuse Kerbsider (reduced carry forward)	(153,960)	
LAN Switches (transferred to revenue)	(15,500)	
Total (increase to 2019/20 budget)		2,543,771
Less in year underspends		
Council Offices – Lift work	(106,168)	
Council Offices (Stenson House) Replacement windows	(16,595)	
Memorial Clock Tower	(6,162)	
Whitwick Business Centre - Replace Lighting with LED	(369)	
Total (reduction to 2019/20 budget)		(129,294)
Less Planned Slippage in 2019/20 carried forward to 2020/21		

New Leisure Centre, Coalville - £7.3m to be carried forward to future years. Construction work is scheduled to commence on site from July 2020. Bridge and access works will start from February 2020. The overall project completion is now programmed for March 2022 (from August 2021). Additional funding to cover the cost of installation of the bridge required to access the site from the A511 has been included at £400k. The revised projected expenditure cash flow is:- Year 1 2019/20 £1,699,088 Year 2 2020/21 £13,356,000 Year 3 2021/22 £8,516,912	(7,296,912)	
Moira Furnace - Masonry, Drainage, Upgrades, Bridge works	(280,000)	
Council Offices – Replace obsolete parts to consumer units	(75,000)	
Council Offices – Replacement LED Lighting Stenson/Main build	(35,000)	
Council Offices – Insulate roof space to building	(30,000)	
Council Offices – Main Building upgrades of walkways, glazing	(250,000)	
Council Offices – (Stenson House) external works to roadway	(48,750)	
District Car Parks – LED Lighting Replacement	(25,000)	
Marlborough Square	(1,673,000)	
Salt Bay Cover - other	(20,000)	
Finance System review	(100,000)	
Vans – Medium	(180,000)	
Vans - Box Lorry	(65,000)	
Appleby Magna Caravan Site	(124,178)	
Total (decrease to 2019/20 budget)		(10,202,840)
Indicative Outturn 2019/2020		4,920,227

2.8 The total planned financing of the General Fund expenditure totalling £4.92m for 2019/20 is broken down in the table below:-

	£
Disabled Facilities Grant	670,314
S106 Contributions	831,000
Revenue Contributions to Capital	28,440
Capital Receipts	34,037
Other Reserves	574,486
Grants	26,850
Unsupported Borrowing – Internal	2,755,100
Total	4,920,227

2.9 The 'Schemes Carried Forward' shown in paragraph 2.7 above, represent expenditure which was originally expected and budgeted for in 2018/19 but slipped into 2019/20. The budgeted financing has also been carried forward.

2.10 HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME – ESTIMATED OUTTURN 2019/20

2.11 The projected outturn for the Housing Revenue Account is £7.8m against a budget of £13.1m, a decrease of £5.3m. More detail is provided in the table below.

	£	£
Original Budget 2019/20		13,109,559
Less forecast slippage in 2019/20 carried forward to 2020/21		
New Supply	(1,551,000)	
This will be used to provide flexibility to purchase affordable homes and land when opportunities are identified during the year, and is in addition to the 2020/21 planned New Supply budget.		
Mobility Scooter Stores	(108,526)	
Off Street Parking	(212,500)	
Fire Risk Assessment Remedial Works	(400,000)	
Supported Housing Improvements	(300,000)	
Garage demolition and replacement	(5,270)	
		(2,577,296)
Forecast over or (under) spends in 2019/20 that will not be carried forward		
New Supply	(1,977,909)	
The new supply programme has been rebased in the 2020/21 budget, so there is no need to carry forward these underspends.		
Home Improvement Programme	(478,106)	
Footpaths and unadopted roads	(107,500)	
Handrail replacement	(14,000)	
Fire Risk Assessment Remedial Works	(22,000)	
Renewable Energy Installation Programme	66,220	
Property Demolition	(195,400)	
Capital works - voids	(46,000)	
Professional Fees	(70,000)	
New Housing Systems	127,542	
Capitalised salaries	4,290	
		(2,712,863)
Total (decrease to 2019/20 budget)		(5,290,159)
Indicative HRA Capital Outturn 2019/2020		7,819,400

- 2.12 The revised funding for the HRA Capital programme for 2019/20 is detailed in the table below. Where budgets are slipping into next year, the funding is also going with them.

	£
Use of Major Repairs Reserve	2,900,000
Right to Buy 'One for One' receipts	308,100
Other right to buy receipts	318,900
Section 106 Affordable Housing commuted sums	278,000
Revenue Contribution to Capital Outlay (RCCO)	1,700,000
Other usable capital balances	2,314,400
Total Resources used in 2020/21	7,819,400
Retained for future years	7,785,060

3.0 GENERAL FUND CAPITAL PROGRAMME 2020/21 TO 2024/25

- 3.1 The General Fund capital programme for 2020/21 to 2024/25 is detailed in Appendix B. This programme provides for a continuation of the current Disabled Facilities Grants Scheme and the Vehicle Replacement Programme.

- 3.2 Schemes shown as slippage from 2019/20 and carried forward to 2020/21 are detailed in the table in paragraph 2.7 above.
- 3.3 New schemes for 2020/21 (detailed in the tables below) are included in the capital programme for approval. The total funding requirement for the new schemes is £1.3m. The majority of the new investment is the redevelopment of Appleby Magna Caravan Park and the new Leisure Centre Coalville bridge work.
- 3.4 **New Schemes for consideration for 2020/21 and future years**
- 3.5 Property assets have been condition surveyed during 2019/20, and a new Planned Preventative Maintenance (PPM) programme has been developed as a result. With the following schemes being identified in 2020/21 through to 2025:-

New Schemes identified for Property Services 2020/2021	£
Renew the garage roof at the Coalville Park. The works will include a complete replacement of the garage roof by removal of all asbestos sheeting	50,000
The Courtyard to renew the metal rain water goods, front door (unit 16) and renewal of all existing rain water goods include downpipe	25,000
Upgrade the CCTV link between the Whitwick Business Centre and the Council Offices	10,000
Resurfacing and relining of the car park at Market Street Industrial units	12,000
Ashby Town Halls Mews on installing parking bollards, resurfacing and relining	15,000
Car Park - High Street, Ibstock - Remove and Renew Gullies	35,000
Market Hall – demolish and make good	75,000
Coalville - Cemetery - provision of an inclusive toilet	25,000
UPS/Generator related (reconfiguring electric distribution)	60,000
Total 2020/21	307,000
New Schemes identified for Property Services (future years)	
Clock Tower - Upgrade of Lighting Scheme (phase 2)	30,000
Cropston Drive - External and Internal Renovation of Changing Rooms	20,000
Council Offices refurbishment	3,740,000
Total (future years)	3,790,000

New Schemes for IT 2020/21	£
The council has approximately 125 old 19" monitors which are over 6 years old. These screens are at the end of their useful life. They do not support higher resolutions which are required by modern day applications.	18,000
An upgrade to the next generation Sophos firewall to provide improved security and defence for the organisation. These firewalls provide more advanced cyber and threat protection and is able to detect and mitigate threats out in the wild, without knowing about them. A further £70k has been provided in 2023/24.	12,000
Replacement laptops. A five year programme to replace old laptops that are slow, out of support and more than five years old. This will provide higher performance laptops for staff, which are supported and able to run modern day applications. Over the 5 year programme, the laptop replacement programme will require a further investment of £165k.	25,000
WAN and DC Renewal (Wide Area network and Data Centre)	60,000
Total 2020/21	115,000
Further New IT Schemes (future years)	

The Council is currently undertaking procurement for a new telephony system in the current financial year 2019/20 (£130k), to cover the next 5 years. After 5 years the council we would need to look at either renewing the support and maintenance again or look at procuring a new telephony system. The Council has provided funds in 2024/25 for a new system.	140,000
Professional Services for Windows 2008 is being completed in the current financial year 2019/20 (£45k). In 2024/2025 the council we need to upgrade from Windows Server 2012 to Windows 2016. The Council has provided funds in 2024/25.	45,000
Total (future years)	185,000

Other Schemes 2020/21	£
The Council plans to invest £15k in new technology for driver identification. The purchase of driver identification key fobs for all drivers in waste so that the council can remotely identify who is driving the vehicle and to be able to download tachograph card information to comply with legislation.	15,000
Recycling Trolleys. The Council intends to enable a second pilot in relation to the recycling containers used to look at an alternative option.	10,000
The Council plans to invest a further £435k in Appleby Magna Caravan Park, in addition to the £175k already included within the capital programme for 2020/21. This includes planning to redesign the site to allow space to be freed up to enable redevelopment.	435,000
The Council is requesting a further £400k to support the total cost for the design and build of the bridge at the new Leisure Centre Coalville.	400,000
The Council plans to invest £115k to install 24 electric off street charging points across the district.	115,000
Total 2020/21	975,000

3.6 **Fleet Replacement Programme**

3.7 Fleet replacement is a rolling programme. Each year a number of vehicles come to the end of their useful economic life when each of the vehicles are reviewed based on the age, condition, mileage or potential risk of major repairs (due to being out of warranty). A decision is made to replace the vehicle or to extend its life for a further period. These decisions are made in the previous year in order to allow a suitable lead-in period from order to delivery in April, particularly for large items such as refuse vehicles. Many of these vehicles are built to order and these orders have to be placed before October for delivery the following April. Therefore, although they are actually required in April a commitment has to be made in the previous year.

Due to service requirements, approval will be sought at Council in February to amend the previously reported 2020/21 fleet budget from £1.1m to £1m, a net reduction of £143k.

3.8 The total fleet budget for 2020/21 is now as follows:

Vehicles / Plant & Equipment	Original Budget £	Revised Budget £
Refuse/Recycling Vehicles	660,000	660,000
Market Vehicles	24,000	30,000
Vans - Small	16,000	0
Vans - Medium - Housing	180,000	240,000
Vans – Box Lorry	130,000	0
Sweepers	130,000	130,000
Mowing	10,000	10,000
TOTAL	1,150,000	1,070,000

3.9 In order to progress with the 2021/22 purchases, approval is sought for the following vehicles:

Vehicles / Plant & Equipment	Budget £
1x Refuse / Recycling Vehicles	220,000
3 x Market Vehicles / Cars	90,000
2 x Vans Small	45,000
2 x Vans Medium - Housing	32,000
2 x Vans – Pickup	100,000
Sweepers	180,000
2 x Digger/Misc Plant	130,000
3 x Mowing	68,000
Total	865,000

3.10 Disabled Facilities Grants

3.11 The Disabled Facilities Grant is a capital grant paid to local authorities that can meet, or contribute towards the costs of adapting a person's home. This can help eligible people to stay in their homes for longer and live safer, healthier and more independent lives. It is proposed to continue with the Disabled Facilities Grant function that has been delegated to the lead authority (Blaby District Council) under the Lightbulb Project Scheme. As this is a rolling programme, the scheme has been updated to include 2024/25 and amounts revised based on the forecast grant to be received.

3.12 General Fund Capital Programme (2020/21) Funding

3.13 The General Fund Capital Programme (2020/21) will be funded by:

Funding Stream	£
Disabled Facilities Grants	670,310
S106 Contributions	-
Revenue Contribution to Capital	115,000
Reserves	-
Grants	-
Capital Receipt	3,000,000
Unsupported Borrowing - Internal	9,135,000
Total (including carry forward from 19/20)	12,920,310

4.0 SPECIAL EXPENSES – ESTIMATED OUTTURN AND INDIVIDUAL SCHEMES

4.1 There was no special expenses capital schemes for 2019/20.

4.2 There are no new schemes identified to commence in 2020/21.

5.0 HRA CAPITAL PROGRAMME – 2020/21 - 2024/25 INDIVIDUAL SCHEMES

5.1 The HRA Capital programme (Appendix C) covers in detail the capital schemes for the period 2020/21 to 2024/25 and how they are funded. The total expected spend over 5 years is £56.7m, with a £10.2m budget for 2020/21.

5.2 The HRA Capital Programme for 2020/21 2020/21 and onwards consists mainly of:

5.2.1 New Supply Programme

Our new supply programme provides provision for building and purchasing properties to rent out at affordable rent levels. This year we have produced an indicative five year budget totalling £24.5m. For 2020/21 that comprises a total budget of £3.8m, which will complete 8 properties already being built on Cropston.

Drive, Coalville, and start another 34 properties on sites in Whitwick, Measham and Moira. This programme is dependent on confirming viability on these sites and gaining planning permission.

Our primary funding source for this will be retained right to buy receipts. We only have 3 years in which to spend these receipts or we have to return them to central government, with a punitive interest charge of the Bank of England base rate plus 4%. Other sources include commuted sums and revenue contribution to capital outlays, and funding is based on the requirements of each site.

5.2.2 Home Improvement Programme (HIP)

The Council brought all of its homes up to the Decent Homes standard in 2014/15 and now need to continue a programme of work to ensure that our homes remain at this quality standard. In 2020/21 we are budgeting spending £3.9m on home improvements, which includes replacing kitchens, bathrooms, heating systems and roofs in some of our properties.

The Home Improvement Programme for the remaining 4 year period will see an investment of £16.2m in improving tenants' homes, bring the total 5 year figure up to £20.1m.

5.2.3 New Regeneration Pilot

Officers have worked with the administration to set aside £250k to regenerate one of our estates. We will seek the communities input, and aim to improve the aesthetics of the estate and promote the council's wider corporate priorities, such as creating safe, healthy and connected communities. We are still looking into the most appropriate area to pilot this project, with a view to completing more regeneration work in the future based on the outcome of the pilot.

5.2.4 Other Schemes / Miscellaneous

There are various other schemes with a total budgeted expenditure of £2.2m. This comprises our more routine capital expenditure, such as work on properties when they become empty (£350k), major aids and adaptations on properties (£300k), work to improve fire safety (£125k) and capitalised salaries (£614k).

There are also other one-off expenditure programmes, such other estate improvement works, totalling £520k. This includes £250k for off street car parking.

6.0 CAPITAL RESOURCES

General Fund

6.1 The resources estimated to be needed to finance the General Fund programme 2020/21 to 2024/25 totals £36,872,962 and is as follows:

	£
2020/21	12,920,310
2021/22	8,104,310
2022/23	2,062,310
2023/24	2,079,310
2024/25	2,315,310
Total	27,481,550

6.2 Details of the planned funding of the programmes are included in Appendix B.

6.3 Funding is in place in 2020/21 for the Disabled Facilities Grants Scheme £670k.

- 6.4 There will be a Revenue Contribution to Capital to fund the electric off street charging points of £115k.
- 6.5 A capital receipt of £3m has been identified for the Leisure Centre Project.
- 6.6 The remaining schemes for 2020/21 (£21m) can be funded by either unsupported borrowing or leasing depending on value for money and for which, provision has been made in the 2020/21 Revenue Budget. Currently the council's default position is to fund through unsupported borrowing unless there are financial benefits to the council to lease.

Housing Revenue Account

- 6.7 Appendix C provides detail on how the five year **Housing Revenue Account capital programme** will be funded. In 2020/21, the funding streams are:

	£
Use of Major Repairs Reserve	3,869,611
Right to Buy 'One for One' receipts	907,342
Other right to buy receipts	2,928,937
Proceeds for asset disposals	1,068,950
Section 106 Affordable Housing commuted sums	255,018
Revenue Contribution to Capital Outlay (RCCO)	934,000
Other usable capital balances	200,000
Total Resources used in 2020/21	10,163,858
Retained for future years	6,763,994

- 6.8 The amount retained for future years comprises £0.8m remaining within the major repairs reserve and £5.9m funding for our New Supply Programme, which includes right to buy one for one receipts and our matched contribution.

7.0 PROCUREMENT ROUTES

- 7.1 Where the authority is required to enter into a contract which has a value of more than £250,000 in total, more than £100,000 in any one contract year or more than five years long, Cabinet authority is required prior to award of the contract. As Cabinet is considering the budgetary implications of the Capital Programmes, it is efficient for Cabinet to consider the award of subsequent high-value contracts at the same time. Cabinet may also be asked to address a request for a waiver to the Contract Procedure Rules (CPR) for a particular selection of contract opportunities.
- 7.2 Although the procurement processes may be commenced sooner, the contract award will not take place before Council has approved the budget for the Capital Programmes. The authority's procurement documentation gives it a right not to award a contract, should Council not approve the budget.
- 7.3 Each year, as part of the Fleet, Plant and Equipment Replacement Programme, replacements will need to be made to some of the Council's vehicles, equipment and plant. Officers will select the most appropriate public sector framework or procurement route for each item, considering which offers value for money for the Council at the time of procurement.
- 7.4 Cabinet is asked to delegate award of the subsequent contracts for vehicles, equipment and plant to the Strategic Director in consultation with the Portfolio Holder.
- 7.5 Where not using pre-existing contracts or frameworks all procurement processes

for contracts over £25,000 will be advertised and available for local suppliers to submit bids, should they be of interest.

8.0 **CONSULTATION**

8.1 **Corporate Scrutiny**

8.2 The Corporate Scrutiny Committee met on 8 January 2020 to review all the proposed budgets for 2020/21. A link to the draft minutes have been included as a background paper on page one of this report.

8.3 The Committee discussed increasing the size of the off-street parking provision in relation to the HRA Capital Programme. Following the meeting the size of the off-street parking programme has been increased by £50,000 to £250,000 for 2020/21 in this budget. We are continuing to develop our off-street parking programme to meet the ambition of members and have recently procured a 7 year contract to deliver up to £2 million of off-street parking. Given the interest in this programme, we propose taking a dedicated report on this topic to scrutiny in quarter one of the new financial year.

8.4 The committee also raised a number of points linked to the need to reduce our carbon emissions. This included installing electric charging points in new off-street parking sites on council estates and changing street lights for more efficient LEDs. Officers are still looking at how best to respond to the climate emergency, and these ideas will be considered as part of that review.

8.5 **Performance and Finance Working Group (HRA)**

8.6 We have also consulted on the HRA Capital Programme with the Performance and Finance Working Group, which is a group of tenants who regularly review the financial position of the Housing Revenue Account and the associated capital programmes. Their comments are summarised below:

- They supported the focus on New Supply and noted that we should be considering how the homes are built, given the need to become carbon neutral by 2030. This is something officers are looking at as part of our work to review our carbon footprint.
- They welcomed the regeneration pilot, but thought our larger estates would need a lot more funding to improve them. They also noted that the behaviour of individuals can adversely impact the feel of an area, so they recommended that we consider ways we can improve this as well as the physical space. We will consider these views as we develop the pilot.

8.7 **Trade Unions**

8.8 Trade Unions have been provided with a copy of the budget reports and given the opportunity to provide feedback. No comments have been received at the time of writing the report. Any responses received will be provided to Cabinet in a supplementary paper or a verbal update at the meeting.

8.9 **Enhanced Public Consultation**

8.10 An online consultation commenced on 13 January and closed on 3 February. The surveys asks respondents to rate how supportive they are to budget proposals from “very supportive” to “very unsupportive”, and provides an opportunity to add comments. We are also running a large scale social media campaign to publicise the consultation. At the time of writing this report, we have received 112 responses for the general fund and 28 for the housing revenue account.

8.11 A full list of responses are appended to the General Fund and Special Expenses Budget Proposals Report and Housing Revenue Account (HRA) Budget Proposals on the same agenda as this report. A summary of the responses received by 22 January in relation to the capital proposals is provided in the table below and updated information will be provided as a supplementary paper at the meeting.

Responses to the General Fund Capital Plans

8.12 Of the 112 responses that we have received so far, 111 indicated that they are a resident of North West Leicestershire. The table below shows a summary of the responses received. The overall view of the General Fund Capital Plans is mixed with similar numbers of responses being supportive and unsupportive. The Appleby Magna Caravan Site and Leisure Centre generated a number of negative comments. The plans to demolish the Market Hall generated the most comments.

	Supportive or very supportive	Neutral or did not answer	Unsupportive or very unsupportive	Themes from comments
Capital Expenditure plans	42 (38%)	29 (26%)	41 (37%)	<ul style="list-style-type: none"> • 45 residents left detailed comments on our capital expenditure plans. • 15 left negative comments on the investment in Appleby Magna Caravan. • There were 11 negative comments relating to the new leisure centre and one positive one. • The plans to demolish the existing market hall generated 22 comments. Most were expressing their views on what to do with the site, with common suggestions being bars, a cinema or a train station. Using the site for housing was unpopular. Five felt we should not be demolishing the hall before we decide what to do with it.

Responses to the Housing Revenue Account Capital Plans

8.13 Of the 28 responses we have had so far 6 live in one of our properties. The table below provides a summary of the responses received, and we have reported the overall response and the response from our tenants. The overall view of the Housing Revenue Account Capital Plans is positive at the moment, with more respondents being supportive of our plans than unsupportive. The area that has least support is the estate regeneration pilot.

	Supportive or very supportive	Neutral or did not answer	Unsupportive or very unsupportive	Themes from comments
On our plans to build and purchase new homes	15 (54%) amongst all respondents	2 (7%) amongst all respondents	11 (39%) amongst all respondents	<ul style="list-style-type: none"> • Those supportive commented that the new properties should be of a good size and in the correct area. • Those unsupportive
	4 (67%) amongst our residents	1 (17%) amongst our	1 (17%) amongst our residents	

		residents		<p>raised concerns with the amount of development in NWL and the infrastructures ability to cope with additional houses.</p> <ul style="list-style-type: none"> • There was also some concern over the cost of building new homes.
On our plans to improve our existing homes	<p>20 (71%) amongst all respondents</p> <p>5 (83%) amongst our residents</p>	<p>4 (14%) amongst all respondents</p> <p>1 (17%) amongst our residents</p>	<p>4 (14%) amongst all respondents</p> <p>0 (0%) amongst our residents</p>	<ul style="list-style-type: none"> • Comments from those supportive of the plans suggested particular things we should look replacing, such as old double glazing. • Comments from those unsupported include suggesting that tenants should pay for this in addition to their rents
On our plans for a pilot to regenerate one of our estates	<p>11 (39%) amongst all respondents</p> <p>2 (33%) amongst our residents</p>	<p>8 (29%) amongst all respondents</p> <p>2 (33%) amongst our residents</p>	<p>9 (32%) amongst all respondents</p> <p>2 (33%) amongst our residents</p>	<ul style="list-style-type: none"> • Suggestions from supportive respondents include landscaping, removing alleyways and derelict buildings, planting trees and installing off street parking. • Comments from those unresponsive question the cost of the pilot, the need to tackle anti-social behaviour and for community buy-in and ownership.
Other HRA Capital programme works	<p>14 (50%) amongst all respondents</p> <p>3 (50%) amongst our residents</p>	<p>13 (46%) amongst all respondents</p> <p>3 (50%) amongst our residents</p>	<p>1 (4%) amongst all respondents</p> <p>0 (0%) amongst our residents</p>	<ul style="list-style-type: none"> • One respondent questioned how off street parking will be enforced.

8.14 The overall consultation will remain open until Cabinet meet on 4 February 2020 with views being sought from the public, tenants, businesses and staff. Any additional comments from these sources will be fed back to Cabinet during the meeting on 4 February 2020.

Policies and other considerations, as appropriate	
Council Priorities:	The projects in the Capital Programmes help the Council to achieve all its priorities.
Policy Considerations:	None
Safeguarding:	None
Equalities/Diversity:	An equalities impact assessment will be undertaken by the relevant manager before the commencement of each individual project.
Customer Impact:	Council tenants will be impacted by council home improvements. Residents will benefit from improved leisure facilities within the district and other improved assets.
Economic and Social Impact:	None
Environment and Climate Change:	None at this time. At the time of writing this report, officers continue to consider the cost and resource implications of how the Council can achieve carbon neutrality by 2030. Any additional costs of incorporating lower carbon measures on the General Fund will be funded via the Climate Change Reserve or through additional revenue contribution to capital outlay on the HRA.
Consultation/Community Engagement:	Corporate Scrutiny Committee – 8 January 2020 Public Consultation between the 13 January and 3 February 2020, including draft budget changes being made publicly available via the Council's website for wider public consultation.
Risks:	The Capital Programmes are monitored at project level to ensure they are delivered on time and within budget.
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