

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – TUESDAY, 10 DECEMBER 2019



Title of Report	GENERAL FUND AND SPECIAL EXPENSES REVENUE BUDGET PROPOSALS FOR 2020/21	
Presented by	Councillor Nicholas Rushton Corporate Portfolio Holder	
Background Papers	Corporate Scrutiny Committee Draft Minutes – 7 November 2019	Public Report: Yes
		Key Decision: Yes
Financial Implications	The Net Revenue Expenditure for 2020/21 is estimated at £14.9m and the Total Funding available is £15.8m. The predicted surplus of £847k is assumed will be added to the Self-Sufficiency Reserve. The reserve would increase from an estimated £4.5m at 31/03/20 to £5.3m at 31/03/21.	
	Signed off by the Section 151 Officer: Yes	
Legal Implications	None	
	Signed off by the Monitoring Officer: Yes	
Staffing and Corporate Implications	None	
	Signed off by the Head of Paid Service: Yes	
Purpose of Report	For Cabinet to approve 2020/21 General Fund and Special Expenses revenue budget proposals for consultation.	
Reason for Decision	Required to complete 2020/21 budget process.	
Recommendations	<p>CABINET IS RECOMMENDED TO :</p> <ol style="list-style-type: none"> 1. AGREE THE 2020/21 GENERAL FUND AND SPECIAL EXPENSES BUDGET PROPOSALS FOR STATUTORY CONSULTATION; AND 2. THAT THE ASSURANCE STATEMENT BY THE S151 OFFICER BE NOTED. 	

1.0 INTRODUCTION

1.1 This report seeks Cabinet approval to consult on the draft General Fund and Special Expenses budget proposals for 2020/21, with the outcome of this consultation exercise being fed back into the subsequent reports to Cabinet and Council to seek approval for the final budget in February 2020.

1.2 Draft proposals for consultation have been prepared based on budget holders' own projections in respect of expenditure budgets and locally generated income forecasts.

1.3 All proposals relate to the Council Delivery Plan and the 5 key priorities:

- Supporting Coalville to be a more vibrant, family friendly town;
- Our communities are safe, healthy and connected;
- Local people live in high quality, affordable homes;
- Supporting businesses and helping people into local jobs;
- Developing a clean and green district.

The overriding principle in setting the 2020/21 budget was for the budgeted position for 2020/21 to be in line with predictions set out for that year within the Medium Term Financial Plan.

- 1.4 The Councils General Fund financial position is broadly made up of two elements:
- a) Net revenue expenditure - this includes all expenditure incurred net of income generated through fees and charges and other income (including additional grants authorities apply for, which are not part of central government funding) and financing costs, broadly made up of investment income, interest charged in respect of loans and the minimum revenue provision charge made in respect of unsupported borrowing to fund capital expenditure; and
 - b) Funding - The main sources of funding available to finance revenue expenditure which include locally retained Business Rates, Council Tax, New Homes Bonus and Revenue Support Grant.
- 1.5 The report presents changes as per above.
- 1.6 The approved 2020/21 budget will undergo regular monitoring and scrutiny during the financial year through quarterly performance monitoring and finance clinics, so that when they arise any variances can be identified at an early stage and remedial action taken to deal with them where necessary.
- 1.7 There was a new step in the annual budget setting process for 2020/21 with a report taken to the Corporate Scrutiny Committee on the 7 November to seek feedback on the early budget proposals. A number of additional budgetary proposals arising from the meeting have since been included in the draft budget presented to Cabinet.

Emerging Issues – Climate Change and Accommodation

- 1.8 In June 2019, the Council resolved to declare a climate emergency and committed to achieving carbon neutrality from its own operations by 2030. Council also requested that officers develop an environment strategy necessary to achieve this aspiration together with an assessment of the cost and technology implications of doing so to enable the Cabinet and Council to take an informed decision whilst recognising that this will potentially require the reallocation of resources by the Council.
- 1.9 Work continues to progress in this area, with the development of a Zero Carbon Roadmap with the assistance of Etude, an environmental consultant engaged to map out how the Council can achieve carbon neutrality by 2030.
- 1.10 The Zero Carbon Roadmap currently remains under development and is due to be shared with members in a workshop in early December before being presented to Cabinet in January 2020 for adoption. At this stage, budgetary implications for the 2020 year and beyond are currently being worked up and require further assessment before they can be incorporated into plans. A proposal in respect of a new reserve to cover the impact to the General Fund

of this work is proposed and can be found in section 4.8.1 of this report.

- 1.11 Currently, a strategic review of the condition of our accommodation is underway and we anticipate presenting the feedback and recommendation of this initial work in the coming months. The outcome of this will determine our future accommodation strategy and likely budget requirements for future years and in particular our capital plans.
- 1.12 Known costs of maintaining the existing council offices to an acceptable modern standard have been included in the revised capital programme for 2021/22 and beyond. Additional revenue provision (as a cost pressure) has also been included for the purposes of maintaining the existing building. Appropriate delegations are in place for the Head of Finance to approve expenditure relating to any urgent health and safety related works to such buildings should the need arise.

The Spending Review and impact to our General Fund Medium Term Financial Plan

- 1.13 The council's latest version of the medium term financial plan (July 2019) predicted deficits over the five year medium term financial plan (from 2019/20 – 2023/24) on the General Fund totalling £5.7m, with the first deficit arising in the 2021/22 year.

This first and subsequent deficits were forecast as a result of the implementation of the three ongoing local government funding reviews that were originally planned to be implemented from April 2020: The Local Government Spending Review; Business Rates Reform; and the Fair Funding Review. This is because our medium term financial plan had assumed that from April 2020 we would have a new business rates baseline and therefore retain less business rates income and receive less New Homes Bonus because we would only be rewarded for historic growth through legacy payments and not for new housing growth achieved in 2019.

- 1.14 On 4 September 2019, the Chancellor of the Exchequer made a Spending Review announcement. This confirmed that 2020/21 is proposed to be a roll-forward one year settlement, based on the former four year multi-year settlement that covered 2016/17 – 2019/20. This confirms that the implementation of the outcomes of the Fair Funding review and Business Rates Retention Reform will not be implemented in 2020 and instead are both deferred until 2021 and that a multi-year Spending Review will be carried out in 2020.
- 1.15 A Technical Consultation paper on the Local Government Finance Settlement for 2020/21 was released in early October and the Council submitted a response ahead of the 31 October deadline. The consultation followed on from the Spending Review announcement and has sought feedback on detailed range of proposals for 2020/21 including:
 - A commitment to fund New Homes Bonus in 2020/21, with a new round of allocations for growth achieved to October 2019 as well as continued legacy payment for historic growth. The Government have confirmed their intention to look at the New Homes Bonus scheme and explore the most effective way to incentivise housing growth in the future.
 - An elimination of negative Revenue Support Grant (which was due to affect NWLDC in 2020/21), meaning that the Council will not need to adjust its retained business rates to compensate for a negative RSG payment.

- An uprating of the Settlement Funding Assessment, which affects Baseline Funding Level, meaning that we get to retain business rates under the same conditions as at present, with an allowance for inflation.
 - Authorities will be able to increase the Band D council tax by 2.0%. It is assumed from this that the £5 maximum will also be available for district councils. This 2.0% threshold is lower than the last two financial years (where it was 2.99%).
- 1.16 The revised medium term financial plan has now been developed and is included on the Cabinet agenda for this meeting. The projected deficit over the 5 years is £6.3m, however journey to self-sufficiency savings of £5.1m are now built into plans reducing this deficit over the period to £1.2m.
- 1.17 Scenarios developed since the last MTFP update are included to give members a broader understanding of issues that could affect the council's financial position. This includes a scenario to show the impact to the deficit if savings are not achieved, which would be around £6.3m.

Journey to Self-Sufficiency Programme

- 1.18 The council launched the Journey to Self-Sufficiency Programme in 2018 to promote self-sufficiency and the safeguarding of the council's General Fund financial position against anticipated future central government funding changes whilst also maximising the use of government grant and local income.
- 1.19 The programme to date has delivered, or is in the process of delivering a range of outcomes associated with the council becoming more self-sufficient including the implementation of the Commercial Strategy and associated actions, the redesign and approval of a new Corporate Charging Policy and the drafting of a new Asset Management Strategy due for Cabinet approval in December 2019.
- 1.20 Since the last update to Cabinet, the Corporate Leadership Team have commenced a review of the programme in light of the need to establish savings targets to meet the future deficits predicted by the medium term financial plan. £570k of savings are included in the 2020/21 draft general fund budget with a further £4.5m over the remaining life of the medium term financial plan, taking the total savings to £5.1m.
- 1.21 The revised approach will be based around themes and opportunities to generate income and reduce expenditure. Resultant savings targets will be set for service areas over the forthcoming five year period and these targets will be monitored via the biannual review of the council's medium term financial plans.
- 1.22 A full update is provided as part of the medium term financial plan update on the same agenda as this report.

2.0 GENERAL FUND 2019/20 – PROJECTED OUTTURN

- 2.1 The second quarter Performance Report is due to be considered by Cabinet at its meeting in January and presents outturn projections for the current year. The forecast position on the General Fund for 2019/20 is a surplus for the year of £232k, compared to a budgeted surplus of £161k. There has been adverse variances of £1.1m, of which £282k relates to a reduction in income, £776k in additional costs compared to the budget and a number of de minimis variances of £12k. This is offset against favourable variances of £820k, of which additional income of £164k and reduction in costs of £656k.

- 2.2 Explanations of the significant variances (over £50k) are detailed below:
- a) Across the general fund there is forecast salary savings of £371k compared to budget. The savings are due to a number of vacant posts across the organisation;
 - b) Refuse and Recycling agency costs are forecast to be overspent by £104k (net of salary savings). This is due to additional temporary workers required than originally budgeted mainly as a result of levels of sickness absences;
 - c) There is additional early retirement capital costs of £50k due to ill-health retirement of an employee;
 - d) Increased recycling income of £57k; and
 - e) A reduction in rent allowances of £59k.
- 2.3 The net variances of £250k have been financed by £321k of additional business rates. £150k of the additional business rates relate to additional Section 31 grants received and £170k as a result of accounting differences, compared to the budgeted level stated in the council's NNDR1 return.
- 2.4 In line with the decisions made by Council at its meeting on 26 February 2019, the budgeted surplus of £232k and any additional surpluses achieved will be transferred to the self-sufficiency reserve.
- 2.5 The forecast outturn position presented as part of Appendix D is based on the forecast outturn at period 7.

3.0 **CONSULTATION WITH CORPORATE SCRUTINY**

- 3.1 There was a new step in the annual budget setting process for 2020/21, with a report taken to the Corporate Scrutiny Committee on 7 November to seek feedback on the early budget proposals. The new step was designed to enhance member scrutiny of the proposed budget changes for the forthcoming year, and also provide members with an opportunity to feed suggestions into the process.
- 3.2 A link to the draft minutes to the meeting is provided in the background papers on page one of the report. Appendix A details suggestions for the 2020/21 budget process from the members of the committee and the impact of the budget.

4.0 **2020/21 NET REVENUE EXPENDITURE PROPOSALS**

- 4.1 For 2020/21, there has been an increase in net revenue expenditure of £214k. The main reasons for this increase are a combination of factors made up of a number of service developments, budgetary cost pressures (increased expenditure or reduced income) and savings (increased income or reduced expenditure).
- 4.2 Budget proposals presented in this report have been considered and approved by the Corporate Leadership Team and are categorised as either:
- 4.2.1 Savings – Savings put forward include the reduced leisure centre management fee payable in 2020/21, compared to 2019/20, the removal of the remaining budget provision for the running of the leisure centres and the reduction in corporate support costs, again associated with the outsourcing of leisure. One year budget provision in relation to LLEP match funding and the expenditure of the associated monies received as a result of the one year business rates pilot have also been recorded as savings. In total, the budget holders put forward proposals

with a combined value of £1.9m saving.

- 4.2.2 De-minimums budget movements across the General Fund which totalled additional costs of £57k.
 - 4.2.3 Staffing increases - which include the cost of the pay award, pension increases and incremental salary progression for 2020/21. The additional cost in 2020/21 of staffing is £646k. A breakdown of the staffing increases is included within Appendix B.
 - 4.2.4 Cost Pressure - Proposed additional budget provision to cover unavoidable cost pressures. The total of these is £888k and more detail is included in paragraphs 4.6 to 4.7 below.
 - 4.2.5 Service Development - Proposed additional budget provision to cover enhancement of the service. The total value of service development proposals is £1.1m. Details of these proposals are covered in paragraphs 4.8 to 4.9 below.
 - 4.2.6 Journey to Self-Sufficiency - Reduction in Net Revenue Expenditure – The anticipated reduction in net revenue expenditure for 2020/21 as a result of the Journey to Self Sufficiency programme. The target for 2020/21 is £570k and further work is being undertaken to achieve the full target.
- 4.3 A full breakdown of proposals as outlined above can be found in Appendix B.

Savings

- 4.4 For information, the following paragraphs explain savings that will be built into the 2020/21 budget. Below are the savings reported to Corporate Scrutiny:
- 4.4.1 We are still reviewing the investment income for 2020/21, included within the budget is a de minimis increase of £2k. Interest rates and how much cash we have to invest affect how much investment income we receive. We are still finalising the council's capital programme, so the amount of cash we have to invest going forward is yet to be confirmed. Other external factors, such as the UK exiting the European Union, could affect interest rates and work continues to assess a reasonable forecast for 2020. In addition, an alternative treasury strategy that makes use of external borrowing to fund capital plans in order to increase investment returns on cash surpluses, is currently being reviewed by the Section 151 Officer with the council's treasury advisors Arlingclose. It is anticipated that there will be an increase in investment income in 2020 as a result and this will be reported as part of the Final budget.
 - 4.4.2 We will reduce the LLEP Match Funding by £450k. This was a one-off budget requirement in 2019/20.
 - 4.4.3 We will align spend and grant permissions resulting in a reduction the budget for Disabled Facilities Grant of £18k
 - 4.4.4 We will offer a new payroll service to other councils that will bring us net income of £18k. To generate more income we are taking on the payroll service for a number of other councils.
 - 4.4.5 We will save a further £369k in costs associated with the leisure service. The budget for 2019/20 was adjusted to reflect that the leisure centres would be outsourced from May 2019 and that a management fee would instead be paid to Everyone Active. The saving of £369k reflects a reduction of £222k in the

management fee payable for 2020/21, £307k compared to the budgeted provision in 2019/20 of £529k and the removal of the £146k remaining budgetary provision required in 2019/20 that was retained to fund the council running the centres during April of this year.

- 4.4.6 We will make savings within the Planning Service of £124k. These savings include:
- £12k saving on advertising due to a successful tendering exercise in 2018/19, the cost of advertising has reduced. Through our Journey to Self-Sufficiency programme we will align and pool budgets across service areas of a similar nature into a consolidated budget.
 - £5k saving in technical planning support.
 - £30k saving in relation to external legal advice as there is predicted to be less of a need for legal and technical support in 2020/21.
 - £95k reduction in the budget for the delivery of the Local Plan. The current estimate of cost of the Local Plan over the next 2-3 years is in the region of £725k, of this £503k relates to 2019/20 and 2020/21. There is currently an existing Ear Marked Reserve of £395k plus the current year budget. Therefore, only £125k is required in 2020/21.
 - £5k additional income in relation to the discharge of conditions for planning. This is an additional savings identified since the Corporate Scrutiny meeting.
 - £23,100 (reduced from £40k compared to that reports to Corporate Scrutiny) of the savings will be used to employ a GIS and systems support officer for community services. The post will provide Geographic Information Systems (GIS) and back office systems support to ensure we hold accurate records. The post will be split between several teams including land charges, environmental protection and planning. Part of the post will be funded by the land charges reserve.
- 4.4.7 We will realign the budget for the Council Tax Summons income in line with expectations, saving £12k.
- 4.4.8 We are entering into a new contract with our Housing department to clean empty homes, which is due to generate net income of £10k. The savings have reduced from those reported to Corporate Scrutiny.
- 4.4.9 We will reduce our agency spend down by 20%. The council has committed to reduce the agency spend from £1m in 2019/20 to £800k in 2020/21. Budget holders have identified £64k savings across agency and consultancy budgets. We will continue to assess the impact of this to the General Fund and the HRA over the coming weeks.
- 4.4.10 We will reduce the Financial Sustainability and Infrastructure budget by £550k. This was a one-off budget item in 2019/20 funded by the additional money received from the Business Rates pilot that will not be received in 2020/21.
- 4.4.11 We will realise a further £139k savings in corporate support costs in response to outsourcing our leisure centres. We budgeted and realised £134k of savings in corporate costs in 2019/20 and have realised a further £150k this year following a further savings exercise. We will realise a £139k in 2020/21, taking the total amount of annual savings from 2020 to £273k.
- 4.4.12 We will explore ways to increase our income from recycling materials. We currently budget for £492k of income from the sale of recyclable materials collected from households. We expect this to increase next year, as the number of households in our district is increasing, and we are forecasting to exceed our budget this year by £60k, but it is too early to assess how much we can increase the budget by as prices we can vary and could be affected by the UK exiting the European Union and changing behaviour of residents in respect of buying packaged products.

- 4.5 The following paragraphs detail the additional savings identified since the report that went to the Corporate Scrutiny meeting on the 7 November 2019:
- 4.5.1 The council agreed to contribute towards the cost of the Ashby Town Centre Manager for a period of two years. 2019/20 is the final year of the agreement and therefore there will be a budget saving of £12k in 2020/21.
- 4.5.2 We plan to generate an additional income from:
a) £5k of income from Cultural Services event;
b) £16k of income in relation to rents from the new market;
c) £6k from taxi licence income; and
d) £6k from investment properties rentals.
- 4.5.3 We plan to make net savings in Housing Benefits of £7k. There will be savings of £59k for rent allowances offset against additional costs of £40k for Bed and Breakfast and £12k for rent rebates.
- 4.5.4 The grant payable to parish councils in relation to the Localisation of Council Tax will reduce again this year by £25k. This will be the final year on the grant to parish council and from 2021/22 will be nil. The grant continues to be payable to Special Expenses at a cost of £63k
- 4.5.5 Additional recharges to the Housing Revenue Account and Special Expenses will generate a saving to the general fund of £104k.

Cost Pressures

- 4.6 For information, the following paragraphs explain areas where we will need to increase budgetary provision in order to absorb cost pressures. Below are the cost pressures reported to Corporate Scrutiny:
- 4.6.1 We need to increase the Member Services Special Responsibilities budget by £13k to cover the costs of more members currently being entitled to receive a Special Responsibility allowance.
- 4.6.2 We need to increase the Council's insurance by £34k.
- 4.6.3 We will enhance the security of payments taken over the internet by spending £5k upgrading our software to comply with EU Payment Services Directive.
- 4.6.4 £14k is needed to fund software licences for the InPhase performance management system.
- 4.6.5 We will increase the Corporate IT Licence budget by £25k to ensure we continue to meet Microsoft Licencing requirements.
- 4.6.6 We will reduce our planning fee income by £100k as a result of anticipated lower levels of planning applications.
- 4.6.7 We will increase our repairs budget by £224k (£47k reported to Scrutiny) to cover the forecast costs in maintaining the Council Offices whilst we look at new strategic accommodation options with members.
- 4.6.8 We will increase the Discretionary Discount (Hardship Relief) budget by £30k to fund demand for this scheme for 2020/21 whilst we review the Local Tax Retention Scheme.

- 4.6.9 We will create a Discretionary Housing Payments (DHP) budget of £24k to fund demand that is in excess of the government grant received
- 4.6.10 We will decrease the budget for the DWP Admin Grant funding as a result of the government reducing this grant by £22k.
- 4.6.11 We will increase our budget for washing down waste service vehicles by £10k to allow cleaning of the inside of the vehicles. This will prevent foul-smelling substances building up, which could result in more breakdowns or spill onto roads if left untreated.
- 4.6.12 We will create a new £11k budget to pay for the removal of fly tipped asbestos. This new provision will allow us to pay a specialist contractor to remove any rubbish containing asbestos that is fly tipped within our district, as we are not equipped to deal with this ourselves.
- 4.6.13 The council will see an increase in its net financing costs for 2020/21 as a result of an increase in value of its Capital Programme for 2020/21 (total programme of £12.7m) compared to 2019/20 (forecast programme of £7.2 million). The major reason for the increase is due to the assumed expenditure of £9.8m on the new leisure facility, compared to £3.5m in 2019/20. Any capital items funded by 'unsupported borrowing' will incur a minimum revenue provision (MRP) charge where funds are to be set aside from revenue in line with statutory provisions. The increase in net financing costs for the 2020/21 year is £174k.
- 4.7 The following paragraphs detail the additional cost pressures identified since the report that went to the Corporate Scrutiny meeting on the 7 November 2019:
- 4.7.1 There are additional unavoidable costs and reduction in income for Environmental Protection. Currently a review of the Council's car parks is underway and it is planned for these additional costs to be mitigated through proposals arising from this review:
- a) Additional NDR of £55k in relation to council's car parks and £10k for the New Market;
 - b) Reduction in car parking income of £33k. There is currently a car parking service review being undertaken which will provide mitigation for the reduction in income;
 - c) Reduction in PCN income, net of the levy, of £6k;
 - d) Increase in the fee payable to Blaby in relation to the Lightbulb project of £7k;
- 4.7.2 Planning policy received a one-off grant in 2019/20 of £30k, which will no longer be received.
- 4.7.3 There will be an increase in repairs on the council's investment properties of £45k.
- 4.7.4 There are additional unavoidable costs and reduction in income for Waste Services:
- a) Additional fuel costs of £8k;
 - b) Repairs in relation to non-insurance damage of £5k;
 - c) Additional bins due to housing growth and recycle more project of £10k; and
 - d) Loss of trade waste income from internal clients of £6k
 - e) Reduction of external contractor payments of £15k.

Service Developments

4.8 Below are the service developments reported to Corporate Scrutiny:

- 4.8.1 **We intend to set aside £1 million Climate Change Reserve to cover additional costs to the General Fund of becoming carbon neutral.** As detailed in 1.10-1.14 above, officers are currently assessing the impact of an environment strategy necessary to achieve the Council's aspiration of being carbon neutral by 2030, together with an assessment of the cost and technology implications of doing so. Utilising the one year impact of the deferred local government funding changes and associated retained business rates and additional new homes bonus payments, this proposals seeks to create a one-off Climate Change reserve to cover the additional costs in replacing assets with more energy efficient and carbon neutral solutions and associated work to be able to do this.
- 4.8.2 **We will spend £50k kick-starting a project to develop Hermitage Recreation Ground, the existing leisure centre site and links to the new leisure centre.** This will cover feasibility, outline design and business planning. A community event was held at Hermitage Leisure Centre on the 4 November to gauge public views on the future use of these sites.
- 4.8.3 **We will invest £20k to support the Council's priority to develop our tourism offer.** This investment will allow us to exploit the opportunities set out in the NWL Tourism Strategy and NWL Tourism Blueprint, which Community Scrutiny reviewed in November 2019. The total budget for 2020-21 will be £46k as a result.
- 4.8.4 **We will increase our free tree scheme with an additional £13k.** Our Council Delivery Plan states we will expand our free tree scheme. This will bring our total budget up to £19k, which will fund 35k free trees across the district. The National Forest will part-fund the trees, and the trees will absorb carbon and increase the National Forest.

4.9 Since the Corporate Scrutiny meeting, there has been four additional service development requests:

- 4.9.1 **We plan to provide a grant to the Timber Festival of £10k.** The Council agreed to provide assistance with establishing the Timber Festival for the first three years. The first two years have been funded from reserves. The reserve has now been depleted, so a budget is required for 2020/21 to fund the final year of the contribution.
- 4.9.2 **We plan to spend £10k on letting agents.** From 2020/21, the council will start to use a letting agent to reduce the number of vacant units for its investments properties and ensure letting income is maximised. This is a shift in how the councils manages its assets.
- 4.9.3 **We plan to increase the tree maintenance budget by £15k.** This is an estimated fund for ongoing maintenance for additional trees planted within Coalville, although detailed business cases will make allowance for ongoing maintenance liabilities for the council.
- 4.9.4 **We plan to set aside £10k to help part fund bids for funding from Bardon Quarry.** Previous successful bids have included the Green Flag award at Coalville Park, improvements at Leicester Road Cemetery and improvements at Coalville Forest Adventure Park. Officers also have two further bids going to their November panel for Coalville in Bloom 2020 and Cropston Drive Recreation Ground changing pavilion.

5.0 FEES AND CHARGES

- 5.1 The council provides a wide range of services to local residents, businesses and visitors and generates local income as a result. Local income generation, when done in the right way, presents the council with an opportunity to maximise its financial position and an opportunity to reduce its reliance on government grant. In addition, charging for services can also present opportunities to achieve the council's corporate priorities. In September 2019, Cabinet approved a revised Corporate Charging policy, which will maximise the opportunities detailed above.
- 5.2 Appendix C provides a comparison of 2019/20 and 2020/21 Fees and Charges for those fees that have changed. There are currently ongoing reviews in relation to Car Parking and Public Conveniences. The fees will be reviewed as part of the services reviews and reported to Cabinet in February 2020 if there are any changes. The hourly rates for Building Control and Land Charges are in the process of being calculated and will be reported to Cabinet in February 2020.

6.0 2020/21 FUNDING

- 6.1 It is important to note that the draft budgeted position for 2020/21 and assumptions around funding for this and future years is currently based on the content of the Technical Consultation of the Local Government Finance Settlement (LGFS). With the General Election now scheduled for 12 December, Councils have been advised that it is not possible to hold the provisional settlement in early December, as is ordinarily the plan. Councils have been assured that the Ministry of Housing, Communities and Local Government (MHCLG) anticipates that the provisional settlement will be a priority for Ministers to consider after the General Election.
- 6.2 We expect to receive nil Revenue Support Grant in 2020/21 as per the above technical consultation.
- 6.3 For 2020/21 there is an estimated increase in total funding of £899k, subject to the local government finance settlement and further work required in respect of council tax and business rates estimates.
- 6.4 Forecast Business Rates income for 2020/21 has been estimated based on the period 7 performance of Business Rates plus assumptions around the anticipated level of growth in the district in 2020/21 based on an assessment of commercial developments underway. The Council will submit its final projections of Business Rates for 2020/21 to the Government by the end of January 2020 and this information will be used to determine the final budget position for 2020/21 which will be presented in the final budget in February 2020. The increase in retained Business Rates for next year is an increase of £495k compared to the 2019/20 budget. The 2019/20 budget however did include additional rates arising from the participating in the business rates pilot and so the increase in 2020/21 represents a significant amount of growth following the loss of these pilot monies in Leicestershire next year. This significant growth in business rates due to be collected in 2020/21 is largely as a result of the significant developments in and around the North of the District and in particular Kegworth.
- 6.5 The Council is not planning to increase the District's share of the Council Tax in 2020/21. This will be the eleventh year without an increase. The net income foregone by not increasing council tax for 2020/21 from its 2019/21 level is £109k. The cumulative loss of income as a result of this policy from 2010/11 to 2020/21 will be £10.5 million and the cumulative average saving to residents of £344 over the eleven years. The draft budgeted level of Council tax income has been assessed on the likely level of council tax base, level of further anticipated

housing growth in 2020/21 and a non-collection rate of 2%. This has resulted in an increase of £127k, from £5.3m for the 2019/20 year to £5.5m for the 2020/21 year. The Council Tax Base for 2020/21 is due to be approved by members at its Cabinet meeting in January. Therefore, as is the case with Business Rates, the final Council Tax budget will be confirmed in the final budget presented to Council in February 2020.

- 6.6 The Council Tax Collection Fund is monitored throughout the year and the forecast income will be available from the fund towards next year's budget. The budget for 2020/21 has reduced by £24k from £90k to £66k. This step-change in anticipated Collection Fund surplus is as a result of the council more accurately predicting its housing growth in year which has reduced the effect of a surplus received a year in arrears. As above, this position will be finalised as part of the final budget.
- 6.7 The level of New Homes Bonus for next year is determined by the Council Tax Base report (CTB1) which was completed and returned to Central Government in October. In the Government's September 2018 consultation on the Draft Local Government Finance Settlement, it was stated that 2019/20 represented the final year of New Homes Bonus funding agreed through the 2015 Spending Review. The Government stated that they would explore how to incentivise housing growth most effectively going forward and would consult on any proposed changes.
- 6.8 Given the announcements made as part of the Spending Review, the budget has been updated to take into account that the Council will receive a new round of allocations for growth achieved to October 2019 as well as continued legacy payment for historic growth. Based on this and the increase in the council's council tax base between October 2018 and October 2019 it is anticipated that the council will receive an additional £302k in New Homes Bonus funding in 2020/21 compared to 2019/20.

7.0 **2020/21 DRAFT BUDGET POSITION**

- 7.1 Given the proposals in respect of net revenue expenditure and funding forecasts as detailed above, the predicted surplus and contribution to General Fund reserves for 2020/21 is £847k. Assuming the forecast surplus is added to the Self-Sufficiency Reserve, the reserve would increase from an estimated £4.5 million at 31 March 2020 to £5.3m at 31 March 2021.
- 7.2 The draft Budget Summary for 2020/21 can be found in Appendix D.

8.0 **SPECIAL EXPENSES**

- 8.1 The forecast outturn for 2019/20 Special Expenses forecast outturn remains at £561k net expenditure, compared to the budget of £536k. The net cost of Special Expenses are funded through Council Tax and Localisation of Council Tax Support Grant. Any over-spend is funded from Special Expenses reserves. The forecast position is a deficit of £22k that will be funded through reserves, compared to the budgeted surplus of £4k (that was planned to be contributed to reserves).
- 8.2 In line with the precept freeze for the Council's share of Council Tax, the precepts for special expenses have been frozen since 2010.
- 8.3 The impact of this freeze has resulted in a number of the Special Expense accounts now being in a small deficit position at the end of the 2019/20 year. Further deficits would arise for 2020/21 if the precepts were not raised as a result of plans to maintain and improve assets managed by the Special

Expense accounts.

- 8.4 In addition, the general fund currently provides a grant to the parishes and special expenses areas in relation to the localisation of council tax support. For 2020/21 this equates to £88,696. The grant to parishes has been phased out over a four year period and the last payments will be in 2020/21.
- 8.5 The council tax in relation to Special Expenses have been recalculated to phase out the Localisation of Council Tax Support Grant over 4 years commencing in 2021/22 and to provide sufficient funding to cover current deficits and future planned maintenance. The increases in the council tax for Special Expense areas are detailed below:

Table 1: Band D Special Expenses Council Tax

	19/20	Increase	20/21
Coalville	£63.53	£3.09	£66.62
Whitwick	£7.50	£0.35	£7.85
Hugglescote	£18.00	£0.82	£18.82
Coleorton	£5.31	£1.49	£6.80
Lockington & Hemington	£7.10	£2.00	£9.10
Measham	£1.08	£0.11	£1.19
Oakthorpe & Donisthorpe	£4.22	£0.25	£4.47
Osgathorpe	£1.78	£0.00	£1.78
Ravenstone with Snibston	£0.41	£0.13	£0.54
Stretton-en-le-Field	£57.05	£3.76	£60.81
Appleby Magna	£3.50	£0.73	£4.23

- 8.6 In previous years the Special Expenses budget requirement has not been considered until after such time that the Council Tax Base is approved by Cabinet in January. To enable consultation, a draft budget requirement has been produced based on an indicative Council Tax Base and is available at Appendix E. The Coalville Special Expenses Working Group will be consulted on the 17 December 2019 in relation to the increase in Council Tax. It should be noted that these will likely change once the council tax base has been set and a final position will be shared in February 2020.

9.0 MEDIUM TERM FINANCIAL PLAN

- 9.1 The Council's Medium Term Financial Strategy 2019/20 – 2023/24 was approved by Cabinet in February 2019. At that time, the projected deficit on the General Fund arising over the 5 year period was £5.2m. Following the review in July 2019, this deficit increased to £5.7m.
- 9.2 Given the expenditure proposals and assumptions around funding presented as part of this report and the inclusion of £5.1m journey to self-sufficiency savings over the period, the forecast deficit between 2020/21- 2024/25 is now £1.2 million. As detailed in paragraph 5.1 above, the Self-Sufficiency reserve is forecast to stand at £5.3 million as at March 2021.
- 9.3 Full details of the full assumptions used to determine this forecast can be found in the Medium Term Financial Strategy report on the same agenda as this report.

10.0 CONSULTATION

- 10.1 The Council will undertake a consultation on the proposed budget provision, its proposed Council Tax freeze for 2020/21 and proposed special expense precept increase for 2020/21. Consultation is required with the business community, through the North West Leicestershire Chamber of Commerce, in

compliance with the Non-Domestic Ratepayers (Consultation) Regulations 1992. There will also be consultations with Staff, Unions and Town and Parish Councils.

10.2 Between 18 December 2019 and 4 February 2020 consultation will take place, including draft budget changes being made publicly available via the Council's website for wider public consultation. The draft budget will also be presented to Corporate Scrutiny Committee on 8 January 2020 for final comments before the final budget is presented to Cabinet and Council in February 2020 for approval.

11.0 **ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES**

11.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.

11.2 The Section 151 Officer considers that the estimates which form the draft General Fund budget are robust and prudent, and the proposals are deliverable for 2020/21.

11.3 The Section 151 Officer also considers that the overall level of General Fund reserves is adequate for 2020/21.

11.4 The Section 151 Officer notes the business, housing and population growth in the district and the need for the future increased expenditure arising from future growth to be funded.

11.5 By 2021, all local authorities will have faced a reduction to core funding from the Government and the Section 151 Officer is closely monitoring the progress of the Fair Funding Review, the government's departmental multi-year Spending Review and the redesign of the national Business Rate Retention System. The council's current projections within the Medium Term Financial Plan (MTFP) make prudent and robust assumptions around the likely level of future funding in light of these government-led reviews.

11.6 The updated MTFP presents a total deficit between 2020/21 and 2024/25 of £1.2m, largely as a result of £5.1m targets set in relation to the Journey to Self-Sufficiency Programme being absorbed into plans. There therefore remains a risk that these savings are not delivered and the deficit increases.

11.7 By March 2021, the council's Self-Sufficiency reserve is forecast to stand at £5.3m, subject to funding future commercial initiatives presented to Cabinet for approval.

11.8 The MTFP will be reviewed in July 2020 and reported to Cabinet, by which time we will have further clarity surrounding the likely funding position from 2021 and will be able to present further recommendations to safeguard the council's future financial position on an ongoing basis.

Policies and other considerations, as appropriate	
Council Priorities:	The budget assists the Council to achieve all its priorities.
Policy Considerations:	None

Safeguarding:	None
Equalities/Diversity:	The requirement for equalities impact screening and assessments is being assessed during the consultations and details if required will be provided as part of the management responses.
Customer Impact:	Fees and charges outlined in Appendix.
Economic and Social Impact:	None
Environment and Climate Change:	None at this time. At the time of writing this report, officers continue to consider the cost and resource implications of how the Council can achieve carbon neutrality by 2030. Any additional costs of incorporating lower carbon measures on the General Fund will be funded via the Climate Change Reserve.
Consultation/Community Engagement:	Between 18 December 2019 and 4 February 2020 consultation will take place, including draft budget changes being made publicly available via the Council's website for wider public consultation.
Risks:	The budget will be monitored throughout the year to ensure savings are achieved and services delivered as planned.
Officer Contact	Tracy Bingham, Head of Finance 01530 454707 tracy.bingham@nwleicestershire.gov.uk

CORPORATE SCRUTINY – BUDGET PROPOSALS

Proposal or amendment for consideration	Comment from Officers	Cost	Incorporated into budget
Ability to inter ashes within the Coalville cemeteries as part of income generation and to deal with the fact that Coalville residents are unable to do this.	Officers are currently undertaking a Burial Service review and this is looking at all aspects of the service and will include commercial opportunities including memorials at all of our directly managed cemeteries including London Road in Coalville.	TBC	Will be incorporated into the budget once the burial review has been completed.
Assessing the maintenance revenue we may need to include on trees planted as part of public realm and town centre improvements linking to the forest town	There has been a joint expression of interest between the council, South Derbyshire DC, and the National Forest submitted to the Urban Tree Challenge Fund to plant more trees in the Coalville area . The emerging Coalville High Streets Fund Application has the planting of trees as a significant part of the bid. This is an estimated fund for ongoing maintenance although detailed business cases will make allowance for ongoing maintenance liabilities for the council.	15,000	Yes
Ensuring we can maximise the opportunities of external funding from Bardon quarry potentially with a small match funding budget	This budget allowance would help part fund bids for funding from Bardon Quarry. Previous successful bids have included the Green Flag award at Coalville Park, improvements at Leicester Road Cemetery and improvements at Coalville Forest Adventure Park. Officers also have two further bids going to their November panel for Coalville in Bloom 2020 and Cropston Drive Recreation Ground changing pavilion.	£10,000	Yes

Budget Proposals

Savings Proposals (including additional income)

Proposal Title	Amount	One-off / Ongoing
Reported to Scrutiny (7 November):		
Business Focus – LLEP Match Funding	-£450,000	Ongoing
Environmental Protection - Reduction in the council's contribution to Disabled Facilities Grants	-£18,440	Ongoing
HR and Payroll - Delivery of Payroll Service to other local authorities	-£18,045	Ongoing
Leisure – saving as a result of the outsourcing	-£368,850	Ongoing
Planning & Infrastructure Savings	-£123,900	Ongoing
Revenues & Benefits – additional summons income	-£11,850	Ongoing
Waste Services - Delivery of the empty homes contract for Housing	-£9,667	Ongoing
Agency & Consultancy Savings	-64,410	Ongoing
Financial Sustainability and Infrastructure Budget	-£550,000	Ongoing
Savings as a result of Leisure Outsourcing (Corporate Overheads)	-£138,730	Ongoing
Savings identified post Scrutiny Meeting		
Business Focus – Town Centre Manager	-£12,000	Ongoing
Cultural Service – Events Income	-£5,000	Ongoing
Environmental Protection - Additional income in relation to New Market	-£16,000	Ongoing
Licensing - Additional taxi licence income	-£6,000	Ongoing
Property – Additional Rental Income	-£5,610	Ongoing
Revenues & Benefits – rent allowances/bed & breakfast/rent rebates	-7,490	Ongoing
Reduction in localisation of council tax scheme	-£25,193	Ongoing
Increase in net recharges from General Fund	-£104,550	Ongoing
Total	-£1,935,735	

Proposals to cover cost pressures

Proposal Title	Amount	One-off / Ongoing
Reported to Scrutiny (7 November):		
Democratic Services – increase in Special Responsibility Allowance	£13,000	Ongoing
Finance – increase in insurance costs	£34,480	Ongoing
Finance – Software upgrade	£5,240	One-off
HR – InPhase Software Licences	£14,136	Ongoing
ICT – Corporate ICT Licences	£24,620	Ongoing
Planning – reduction in planning fee income	£100,000	Ongoing
Property Services – increase maintenance for the Council Offices	£224,000	One-off
Revenues & Benefits – Discretionary Hardship Relief	£30,430	Ongoing
Revenues & Benefits – Discretionary Housing Payment	£23,720	Ongoing
Revenues & Benefits – DWP Admin Grant	£22,430	Ongoing
Waste Services – cleaning of refuse vehicles	£10,000	Ongoing
Waste Services – asbestos clearing	£11,000	Ongoing
Minimum Revenue Provision	£174,465	Ongoing
Cost Pressures identified post Scrutiny Meeting		
Environmental Protection – increase in NDR and reduction in income for the council's car parks	£87,770	Ongoing
Environmental Protection – Off-street Enforcement	£6,020	Ongoing
Environmental Protection – increase in NDR for the NewMarket	£9,460	Ongoing
Environmental Protection – increased contribution to Blaby in relation to the Lightbulb Project	£7,560	Ongoing
Planning Policy – Grant	£29,650	Ongoing
Property Services – Repairs to investment properties	£45,140	One-off
Waste Services – fuel, repairs and new/replacement bins	£8,490	Ongoing
Waste Services – reduced of trade waste income for internal contracts	£6,590	Ongoing
Total	£888,201	

Service Development Proposals

Proposal Title	Amount	One-off / Ongoing
Service Development proposal reported to Scrutiny (7 November):		
Creation of a Climate Change Reserve	£1,000,000	One-off
Leisure Services – Hermitage Recreation Ground Feasibility	£50,000	One-off
Cultural Services – Tourism Strategy	£20,000	3 years
Safer & Stronger – Expand the free scheme	£13,030	Ongoing
Service Development Proposals identified post Scrutiny Meeting		
Cultural Services – Timber Festival	£10,000	One-off
Property Services – Letting Agent	£9,530	Ongoing
Community Services – Tree Maintenance	£15,000	Ongoing
Community Services – Part Funding for Bardon Quarry Grants	£10,000	Ongoing
Total	£1,127,560	

Other changes affecting the Net Cost of Services

Proposal Title	Amount	
Staffing increases as a result of incremental payments	174,410	
Staffing increases as a result of the Pay Award (budgeted at 2%)	296,800	
Staffing increases as result of pension changes	97,770	
Other Staffing increases (overtime, vacancy, change of hours)	77,420	
Total Staffing Increases		£646,400
De minimis budgetary changes (changes below £5k)		£57,166

Funding Changes

Proposal Title	Amount	Movement	One-off / Ongoing
Reduction in forecast Collection Fund Surplus	£23,589	Funding reduction	Ongoing
Council Tax Growth as a result of growth in homes	-£126,547	Increased funding	Ongoing
New Homes Bonus growth as a result of growth in homes in District	-£301,923	Increased funding	Ongoing
Additional Business Rates funding as a result of increase in rates and anticipated business growth	-£494,529	Increased funding	Ongoing
TOTAL	-£899,411		

APPENDIX C

COMPARISON OF 2019/20 AND 2020/21 FEES AND CHARGES								
Chargeable Service	2019/20		2020/21				Basis for Change	Charging Policy
	Actual 2019/20	Notes	Estimates 2020/21	Increase/ (Decrease)	Percentage Change	Notes		
Appleby Magna Caravan Site Rent	£16,527	Rent: £33.05pw	£8,495	£219	2.60%	£33.91 per week from April 2020 an increase of 86p per week from 5 remaining residents	Proposed to increase costs by September RPI for 20/21	Business Development
Lifelines for private customers	£130,951	£4.08pw basic, £6.15pw enhanced 3.3% increase also proposed for all sensor elements	£134,356	£3,405	2.60%	£4.19pw Basic; £6.31pw Enhanced. 2.6% increase will also apply to all sensors	Proposed to increase charges by September RPI for 20/21.	Service development
Environmental Health – Licensing	£263,710	Fee varies between £3 and £64,000	£270,950	£7,240	Between 0% - 8.33%	Fee varies between £3 and £64,000	Increase in expenditure/ demand	Subsidised / Full Cost Recovery
Environmental Health – Health & Safety	£29,500	Fee varies between £4 and £140	£29,310	(£190)	Between 0% and 33%	Fee varies between £4 and £145	Increase in expenditure/ demand	Full Cost Recovery
Environmental Health – Border Post Inspection	£14,300	Fee varies between £20 and £184	£13,350	(£950)	Between 0% and 25%	Fee varies between £25 and £188	Demand	Full Cost Recovery
Environmental Health – Pest Control	£32,280	Fee varies between £10 and £200	£25,900	(£6,380)	Between -9% and 25%	Fee varies between £10 and £200	Demand/ change in delivery model	Subsidised / Full Cost Recovery

Chargeable Service	2019/20		2020/21				Basis for Change	Charging Policy
	Actual 2019/20	Notes	Estimates 2020/21	Increase/ (Decrease)	Percentage Change	Notes		
Leisure – Football Pitches	£11,390	Match prices: £27/£48 Team: £266/£480	£9,570	(1,820)	2.60%	Match prices: £28/£49 Team: £273/£492	Annual increase/demand	Subsidised
Leisure – Bowls Club	£980	£982	-	(£980)	2.65%	£1,008	Demand	Subsidised
Waste – Bulky Collections	£40,000	£24	£42,660	£2,660	4.17%	£25	To enable a breakeven position	Full Cost Recovery
Waste – Trade Refuse	£463,290	240l - £7.25 360l - £8.65 770l - £14.40 1100l - £15.55	£475,840	12,550	Between 3.45% - 4.17%	240l - £7.50 360l - £9.00 770l - £15.00 1100l - £16.15	To cover inflation increases	Full Cost Recovery
Waste – Trade Sacks	£7,010	£2.46 per sack (min 50 sacks)	£7,700	£690	9.76%	£2.70 per sack (min 50 sacks)	To cover inflation increases	Full Cost Recovery
Waste – Trade Recycling	£41,640	360l - £3.15 1100l – £5.25	£50,860	£9,220	4.76%	240l - £3.30 360l - £3.30 1100l - £5.50	To cover inflation increases	Full Cost Recovery
Waste – Taxi MOTs	£22,160	£40	£23,160	£1,000	2.5%	£41	To cover increase in costs	Profit Generating
Environmental Protection – Burial Fees	£61,890	Fees range from £65 - £1,305	£66,150	£4,170	5%	Fees range from £68 - £1,370	To cover increase in costs	Full Cost Recovery

	2019/20		2020/21				Basis for Change	Charging Policy
Chargeable Service	Actual 2019/20	Notes	Estimates 2020/21	Increase/ (Decrease)	Percentage Change	Notes		
Environmental Protection – New Market	£99,000	Stalls range from £18.40 - £66.60 per day	£115,000	£16,000	n/a due to new fee structure for the NewMarket	New fees for the New Market £17.50 - £40 per stall per day	Opening of the NewMarket	Profit Generating

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NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL SUMMARY BUDGET 2020/21

2019/20 Budget £	2019/20 Forecast Outturn @P7 £	Service	2020/21 Budget £	2021/2022 Indicative £	2022/23 Indicative £	2023/24 Indicative £	2024/25 Indicative £
285,630	244,440	Chief Executive	266,160	273,260	280,480	287,880	295,180
659,160	644,000	Human Resources	631,390	641,060	655,260	669,280	683,900
1,339,580	1,275,540	Legal & Support Services	1,339,620	1,366,370	1,403,500	1,432,640	1,467,180
2,284,370	2,163,980	Total Chief Executive's Department	2,237,170	2,280,690	2,339,240	2,389,800	2,446,260
399,470	397,123	Strategic Director of Place	358,960	368,550	378,750	389,200	399,530
5,984,670	6,259,270	Community Services	6,197,360	6,293,150	6,229,710	6,154,990	6,227,160
391,160	383,320	Planning & Infrastructure	381,590	554,220	444,710	410,360	526,540
1,299,470	1,265,820	Economic Development	880,790	930,180	832,270	826,750	843,620
7,850	7,850	Joint Strategic Planning	11,500	11,740	11,980	12,220	12,470
8,082,620	8,313,382	Total Director of Services	7,830,200	8,157,840	7,897,420	7,793,520	8,009,320
533,310	534,780	Strategic Housing	530,600	552,380	567,140	581,720	596,660
170,770	224,830	Property Services	477,730	248,690	243,340	258,310	273,620
2,461,840	2,339,310	Customer Services	2,604,520	2,723,020	2,812,010	2,901,840	2,988,850
922,790	967,150	Finance	955,020	926,110	949,660	973,720	997,300
4,088,710	4,066,070	Total Director of Housing & Customer Services	4,567,870	4,450,200	4,572,150	4,715,590	4,856,430
9,840	2,490	Non Distributed - Revenue Expenditure on Surplus Assets	15,740	16,000	16,280	16,560	16,840
77,510	123,820	Non Distributed - Retirement Benefits	77,760	79,340	80,950	82,590	84,270
35,520	34,330	Corporate & Democratic Core	39,440	38,070	41,130	39,630	42,550
(21,610)	0	Savings in corporate overheads as a result of leisure outsourcing less HRA element	0	0	0	0	0
0	0	Targeted savings in relation to J2SS	(570,000)	(895,000)	(1,120,000)	(1,245,000)	(1,270,000)
0	0	Climate Change Reserve	1,000,000				
14,556,960	14,704,072	NET COST OF SERVICES	15,198,180	14,127,140	13,827,170	13,792,690	14,185,670
(1,320,350)	(1,313,400)	Net Recharges from General Fund	(1,424,900)	(1,432,990)	(1,464,240)	(1,494,700)	(1,525,680)
13,236,610	13,390,672	NET COST OF SERVICES AFTER RECHARGES	13,773,280	12,694,150	12,362,930	12,297,990	12,659,990
		CORPORATE ITEMS AND FINANCING					
		Corporate Income and Expenditure					
1,092,590	1,092,590	Net Financing Costs	1,267,055	2,027,145	2,441,750	2,517,063	2,707,669
(188,450)	(236,841)	Investment Income	(190,800)	(131,877)	(124,383)	(117,482)	(109,902)
113,889	113,889	Localisation of Council Tax Support Grant - Parish & Special Expenses	88,696	63,503	63,503	63,503	63,503
470,000	517,000	Revenue Contribution to Capital (Marlborough Square)	0	0	0	0	0
14,724,639	14,877,310	NET REVENUE EXPENDITURE	14,938,231	14,652,921	14,743,801	14,761,075	15,321,260
161,090	326,783	Contribution to/(from) Balances/Reserves	846,909	11,567	(816,423)	(814,995)	(453,334)
14,885,729	15,204,093	MET FROM GOVT GRANT & COUNCIL TAX (Budget Requirement)	15,785,140	14,664,488	13,927,378	13,946,080	14,867,927

2019/20 Budget £	2019/20 Forecast Outturn @P7 £	Service	2020/21 Budget £	2021/2022 Indicative £	2022/23 Indicative £	2023/24 Indicative £	2024/25 Indicative £
3,068,124	3,068,124	Financed By					
89,872	89,872	New Homes Bonus	3,370,047	1,887,419	891,117	0	0
5,340,657	5,340,657	Transfer from Collection Fund	66,283				
6,387,076	6,705,440	Council Tax	5,467,204	5,570,281	5,665,429	5,760,577	5,855,725
0		National Non-Domestic Rates Baseline	6,881,605	4,613,385	5,397,212	8,185,503	9,012,202
		Damping		2,593,403	1,973,619		
14,885,729	15,204,093	TOTAL FUNDING AVAILABLE	15,785,140	14,664,488	13,927,378	13,946,080	14,867,927

SPECIAL EXPENSES DRAFT BUDGET SUMMARY

SPECIAL EXPENSES	2019/20		2020/21	2021/22	2022/23	2023/24	2024/25
	Budget	Forecast Outturn @ P7	Budget	Indicative	Indicative	Indicative	Indicative
	£	£	£	£	£	£	£
COALVILLE							
Parks, Recreation Grounds & Open Spaces	284,710	299,651	296,030	301,940	308,280	314,750	321,050
Broomley's Cemetery & Closed Churchyard	20,630	26,691	25,110	25,610	26,150	26,700	27,230
One Off Grants	2,000	2,000	2,000	2,000	2,000	2,000	2,000
CV Public Conveniences & Vehicle Activated Signs	3,510	3,200	3,620	3,690	3,770	3,850	3,920
Coalville Events	61,370	65,860	71,770	72,210	72,680	73,140	73,600
PPM	0	0	35,620	18,980	57,670	53,500	2,000
	372,220	397,402	434,150	424,430	470,550	473,940	429,800
WHITWICK							
Cemetery & Closed Churchyard	14,370	15,294	14,680	26,360	11,580	13,310	12,030
Cademan Wood car park	660	655	990	1,010	1,030	1,050	1,070
	15,030	15,949	15,670	27,370	12,610	14,360	13,100
HUGGLESCOTE							
Cemetery & Closed Churchyard	21,460	18,831	29,860	29,260	24,660	20,080	22,480
	21,460	18,831	29,860	29,260	24,660	20,080	22,480
PLAY AREAS/CLOSED CHURCHYARDS GROUNDS MAINTENANCE:							
OSGATHORPE	380	375	390	400	410	420	430
COLEORTON	3,490	3,488	16,120	3,820	6,900	3,980	4,060
RAVENSTONE	380	375	390	900	3,410	420	930
MEASHAM	1,990	1,988	2,050	2,090	5,130	2,170	2,210
LOCKINGTON-CUM-HEMINGTON	1,960	1,955	2,020	2,060	2,100	10,140	2,180
OAKTHORPE & DONISTHORPE	4,050	4,052	4,330	4,410	4,500	4,590	4,680
STRETTON	1,420	1,423	1,470	1,500	1,530	8,560	1,590
APPLEBY MAGNA	1,710	1,712	1,760	11,800	1,840	1,880	1,920
OTHER SPECIAL EXPENSES	15,380	15,368	28,530	26,980	25,820	32,160	18,000
SPECIAL EXPENSES (NET COST OF SERVICE)	424,090	447,550	508,210	508,040	533,640	540,540	483,380
Service Management recharges/Admin Buildings	111,540	111,540	118,480	120,880	123,400	125,930	128,440
NET COST OF SERVICES AFTER RECHARGES	535,630	559,090	626,690	628,920	657,040	666,470	611,820
Contribution to/(from) Balances/Reserves	4,074	(19,386)	(11,471)	(21,049)	(33,321)	(6,152)	75,260
MET FROM GOVT GRANT & COUNCIL TAX (Budget Requirement)	539,704	539,704	615,219	607,871	623,719	660,318	687,080
FUNDED BY:							
Precept	476,201	476,201	511,710	550,187	591,967	637,442	687,080
Localisation of Council Tax Support Grant	63,503	63,503	63,503	47,627	31,752	15,876	0
Asset Protection/External Contributions	0	0	40,006	10,057	0	7,000	0
	539,704	539,704	615,219	607,871	623,719	660,318	687,080

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