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Meeting	COMMUNITY SCRUTINY COMMITTEE
Time/Day/Date	6.30 pm on Thursday, 11 September 2025
Location	Forest Room, Stenson House, London Road, Coalville, LE67 3FN
Officer to contact	Democratic Services (01530 454512)

AGENDA

Item	Pages
1. APOLOGIES FOR ABSENCE	
2. DECLARATION OF INTERESTS	
Under the Code of Conduct members are reminded that in declaring interests you should make clear the nature of that interest and whether it is a disclosable pecuniary interest, registerable interest or other interest.	
3. PUBLIC QUESTION AND ANSWER SESSION	
To receive questions from members of the public under rule no.10 of the Council Procedure Rules. The procedure rule provides that members of the public may ask any question on any matter in relation to which the Council has powers or duties which affect the District, provided that three clear days' notice in writing has been given to the Head of Legal and Support Services.	
4. MINUTES	
To approve and sign the minutes of the meeting held on 26 June 2025	3 - 6
5. HOUSING ALLOCATIONS POLICY POST-IMPLEMENTATION REVIEW	
Report of the Housing Strategy and Systems Team Manager	7 - 16
6. MARLBOROUGH SQUARE PROJECT REVIEW	
Report of the Head of Property and Regeneration	17 - 28
7. COALVILLE REGENERATION FRAMEWORK - 2025 UPDATE	
Report of the Head of Property and Regeneration	29 - 44

8. ITEMS FOR INCLUSION IN THE FUTURE WORK PROGRAMME

To consider any items to be included in the work programme. The plan of forthcoming Cabinet decisions and the current work programme are attached for information.

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Circulation:

Councillor T Eynon (Chair)
Councillor A Barker (Deputy Chair)
Councillor M Ball
Councillor D Bigby
Councillor M French
Councillor K Horn
Councillor S Lambeth
Councillor P Lees
Councillor E Parle
Councillor L Windram

MINUTES of a meeting of the COMMUNITY SCRUTINY COMMITTEE held in the Forest Room, Stenson House, London Road, Coalville, LE67 3FN on THURSDAY, 26 JUNE 2025

Present: Councillor T Eynon (Chair)

Councillors A Barker, M Ball, D Bigby, M French, K Horn, S Lambeth, P Lees, E Parle and L Windram

Officers: Mr J Arnold, Mrs R Wallace, Ms J McGarry, Mr P Sanders and Mrs M Scott

1. APOLOGIES FOR ABSENCE

There were no apologies for absence.

2. DECLARATION OF INTERESTS

There were no declarations of interest.

3. PUBLIC QUESTION AND ANSWER SESSION

None.

4. MINUTES

Consideration was given to the minutes of the meeting held on 27 March 2025.

It was moved by Councillor P Lees, seconded by Councillor L Windram and

RESOLVED THAT:

The minutes of the meeting held on 27 March 2025 be approved as an accurate record of proceedings.

5. FOUNDATIONS REVIEW - DISABLED FACILITIES GRANTS DELIVERY

The Head of Community Services presented the report to Members, outlining the current underspend in the Disabled Facilities Grant allocation and explained the historical role of the Light Bulb Service in early interventions.

During discussion, several questions of clarity were asked by Members and responses provided by officers.

Reference was made to the focus on private landlords receiving the grants to enable enhancements to be made to make their properties more accessible. Members were generally in support, however there was some concern regarding the use of public funds to enhance private assets. Officers assured Members that the foundation would be working on developing the process and criteria to ensure that all the correct processes and legal protections were in place.

Comments were made regarding the historical underspend and the Foundation Service Review that had been undertaken, Members felt that access to the review document would assist in understanding what has been happening. Officers explained that some elements of the document were sensitive and therefore had not been included in the agenda, however Members were permitted to see the details so the Head of Community Services would provide the document outside of the meeting if required.

As a result of further discussions, the following concerns and recommendations were raised.

- The publicity around the availability of the grant. Following an explanation on publicity methods from officers, Members felt as it was primarily on the website, there would be lots of people who were in need of the grant but would not have access to the internet for various reasons. It was suggested that more be done to reach the community with this information including the use of local publications. Officers took the comments on board.
- Those people who were offered privately rented homes would lose their place on the housing register and therefore be disadvantaged, as they would no longer be eligible for a council property. Officers gave a technical explanation as to how the housing register operated in that the housing register was a list for any type of rented property not specifically a council property.
- It was felt that the cap on the disabled facilities grant was too low as it did not reflect the current cost of living. Officers explained that although means testing was not ideal, the council was limited to what it could do, however 'top ups' grants were available to assist. The change of the cap would be a decision of the partnership rather than the District Council. The Committee were in favour of this element being reviewed.

A thorough discussion was had on the eligibility criteria for the grants, with a focus on the appropriate length of time for the grant condition period. Members felt that the current five-year grant condition period should be increased to 10 years. It was also the consensus that the eligibility criteria should be tightened to ensure that value for money was achieved.

It was moved by Councillor D Bigby, seconded by Councillor S Lambeth and

RESOLVED THAT:

The Lightbulb Service review document be available to the Committee outside of the meeting.

RECOMMENDED TO CABINET THAT:

- 1) Marketing and publicity of the Light Bulb Service and grants available be improved.
- 2) Ensure that tenants housed in private properties are not disadvantaged on the housing register.
- 3) Request that the Foundation review the Disability Facilities Grant cap with the view to increase it, and to address issues with means testing that could prevent eligible residents from accessing the adaptations.
- 4) The grant condition period be increased from five years to 10 years.
- 5) The eligibility criteria be tightened to ensure value for money on grant awards.

6. SCRUTINY ANNUAL REPORT

The Strategic Director of Place introduced the report to Members and then handed over to the Chair to present it.

In relation to the role of scrutiny as detailed in the report and the subject matters the committees could consider, it was noted that when considering the annual report, the Corporate Scrutiny Committee agreed to request the Governance Working Group add

carbon zero to the list as part of the annual review of the constitution. Members endorsed this decision. Whilst talking about the listed subject matters, questions were asked about statutory crime and disorder, the Strategic Director believed this was now titled differently and would look into the matter further change the title if necessary.

It was moved by Councillor S Lambeth, seconded by Councillor A Barker and

RESOLVED THAT:

- a) The decision of the Corporate Scrutiny Committee to request the Governance Working Group to include the addition carbon zero on the subject matter for scrutiny as detailed in the scrutiny terms of reference as part of the annual review of the constitution, be endorsed.
- b) The authority to make any final amendments to the report prior to the consideration by Council be delegated to the Scrutiny Committee Chairs.

7. ESTABLISHMENT OF WATER MANAGEMENT IN THE COALVILLE STRATEGIC GROWTH AREA TASK AND FINISH GROUP

The Strategic Director of Place presented the report to Members.

The Chair spoke in support of the task and finish group as the member who requested the scrutiny topic.

It was moved by Councillor S Lambeth, seconded by Councillor P Lees and

RESOLVED THAT:

- a) A Task and Finish Group be established to review water management in the Coalville Strategic Growth Area.
- b) The principles set out in the draft terms of reference for the Task and Finish Group be agreed.
- c) The following Members of the Community Scrutiny Committee be appointed to sit on the Task and Finish Group in accordance with the terms of reference:

Councillor Barker
Councillor Parle
Councillor Eynon
- d) The political group whips be consulted on the appointment for the remaining three seats on the task and finish group.

8. ITEMS FOR INCLUSION IN THE FUTURE WORK PROGRAMME

Consideration was given to the Committee Work Programme.

In relation to the 'Leisure Centres Annual Review' report, Members requested that more detail be included around community outreach and engagement.

The Committee Work Programme was noted.

The meeting commenced at 6.30 pm

The Chairman closed the meeting at 7.40 pm

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

COMMUNITY SCRUTINY COMMITTEE – THURSDAY, 11
SEPTEMBER 2025

Title of Report	HOUSING ALLOCATIONS POLICY POST-IMPLEMENTATION REVIEW	
Presented by	David Scruton, Housing Strategy and Systems Team Manager	
Background Papers	Review of Housing Allocations Policy	Public Report: Yes
Financial Implications	None identified	
	Signed off by the Section 151 Officer: Yes	
Legal Implications	None identified	
	Signed off by the Monitoring Officer: Yes	
Staffing and Corporate Implications	None identified	
	Signed off by the Head of Paid Service: Yes	
Purpose of Report	To seek the Scrutiny Committee's comments on the impacts of the changes to the Council Allocations Policy agreed by Cabinet in December 2023.	
Recommendations	THAT COMMUNITY SCRUTINY COMMITTEE CONSIDERS THE CONTENTS OF THE REPORT AND SUBJECT TO IDENTIFYING ANY CHANGES REQUIRED TO THE POLICY, MAKE RECOMMENDATIONS TO CABINET OF SUCH CHANGES.	

1.0 BACKGROUND

- 1.1 Revisions to the Council's Allocations Policy were considered by Community Scrutiny Committee on 28 September 2023 prior to approval by Cabinet in December of the same year.
- 1.2 The policy changes coincided with the implementation of a new computer system to manage the housing register in April 2024.
- 1.3 It was agreed that a further report would be brought to Community Scrutiny Committee to consider the impacts of the changes and their effectiveness.
- 1.4 The new policy and new computer system have now been in operation for over 12 months allowing enough data to meaningfully reflect on the operation of the housing register.

2.0 SUMMARY OF ALLOCATION POLICY CHANGES

2.1 The main changes to the Allocations Policy were as follows:

- a) An update to the income and savings thresholds based on the affordability of housing locally
- b) An increase in the number of months of residency required for local connection from six to 12 to manage demand and align better with other local authorities in the region.
- c) A change to how homeless households were prioritised with an emphasis of speeding up rehousing and avoiding the need for temporary accommodation.

2.2 Cabinet agreed that authority be delegated to the Head of Housing in consultation with the Portfolio Holder to make minor changes to the Policy as required to address changes in national policy and demand.

2.3 Some minor revisions were made under delegated authority in December 2024 and July 2025 to incorporate national legislative changes and to clarify wording in areas of the Policy where there was a degree of uncertainty.

2.4 These included:

- i) Widening of local connection criteria for members of the Armed Forces, victims of domestic abuse and care leavers in line with national legislation
- ii) Clarification of when employment would be considered for local connection
- iii) Clarification of when income thresholds would be applied for different household types and extra consideration for existing social tenants
- iv) Clarification of when an extra bedroom for an overnight carer would apply
- v) Greater flexibility to encourage moves where a property type is in need from another home seeker.

3.0 SUMMARY OF SYSTEM CHANGES

3.1 The main changes brought in with the new system were as follows:

- Improved options for customers with regard to self service
- Revised application questions
- Ability for homeless households and housing applicants to be managed in the same system
- Increased options to manage and record the assessment and review of applications
- A greater degree of flexibility in setting up shortlists and matching applicants to properties to improve transparency in the offer process.

3.2 All existing applicants on the housing register were required to re-register on the new system. This was to ensure that there was up to date details and the necessary information to apply the new policy to existing as well as new applicants.

4.0 THE IMPACT OF CHANGING SYSTEMS

- 4.1 A key part of the changes to both the policy and the system were to enable more active management of the housing register. The aim being for the register to more realistically reflect the actual position at any one time.
- 4.2 As a result, numbers of the housing register have dropped from 1,125 live applications (February 2024) to 800 current live applications (August 2025). The current figure is thought to represent a more reflective picture of demand and not a drop in applicants seeking housing. Analysis completed at the time of system change over showed only 825 applicants were actively bidding or logging in. The previous system had no automated annual renewal process and customers had limited options available to update their applications themselves if their circumstances changed. The new system requires all applicants to confirm they want to remain on the housing register on an annual basis. A total of 134 applications have been closed to date due to the failure of the applicant to complete their annual review.
- 4.3 In the 16 months since the new system has been open to applications, over 3,700 applications have been received (this figure includes duplicates as an applicant may have begun completing an application on multiple occasions). 1,589 of those have been closed without the applicant being rehoused either because they did not submit documents, did not qualify for the register or did not renew their application.
- 4.4 There are a further 875 cases where people have begun the registration process but have not yet provided all of the proofs and so they are not being considered for housing at this time.
- 4.5 Being able to monitor applications more closely through the new system has identified the volume of approaches that the team has to deal with that do not ultimately lead to a live housing application and the number of repeat touches required before an application decision can be made. This has identified improvements that could be made to the document request process to create efficiencies and improve the customer journey, and these will be implemented where possible.
- 4.6 Current processing times are under four weeks, and the target is to reach two weeks by the end of the financial year. The team has been reviewed and additional resource brought in to ensure the target can be met.
- 4.7 A high proportion of applicants are not able to self serve through the website and there are 266 cases where the team have had to provide assistance, most usually taking an application over the phone. However, applicants once supported to apply are often able to then review properties and place bids themselves as long as they have access to an email address. This is because applicants receive a weekly reminder email with a link to view available properties.
- 4.8 The new system allows a greater degree of flexibility when determining who can bid on a property and how households are ordered on the shortlist. This has meant there are far less situations where someone would need to be overlooked because they do not fully meet the property criteria. It also means that when someone places a bid, the queue position they see is more accurate. Previously, where properties had multiple criteria, it was necessary to allow people to bid who did not fully meet those criteria who then had to be overlooked.

- 4.9 The new advertising options allow the Council to restrict or widen the number of potential bidders depending on expected demand for a property. This minimises the chances of a low demand property having to be readvertised.

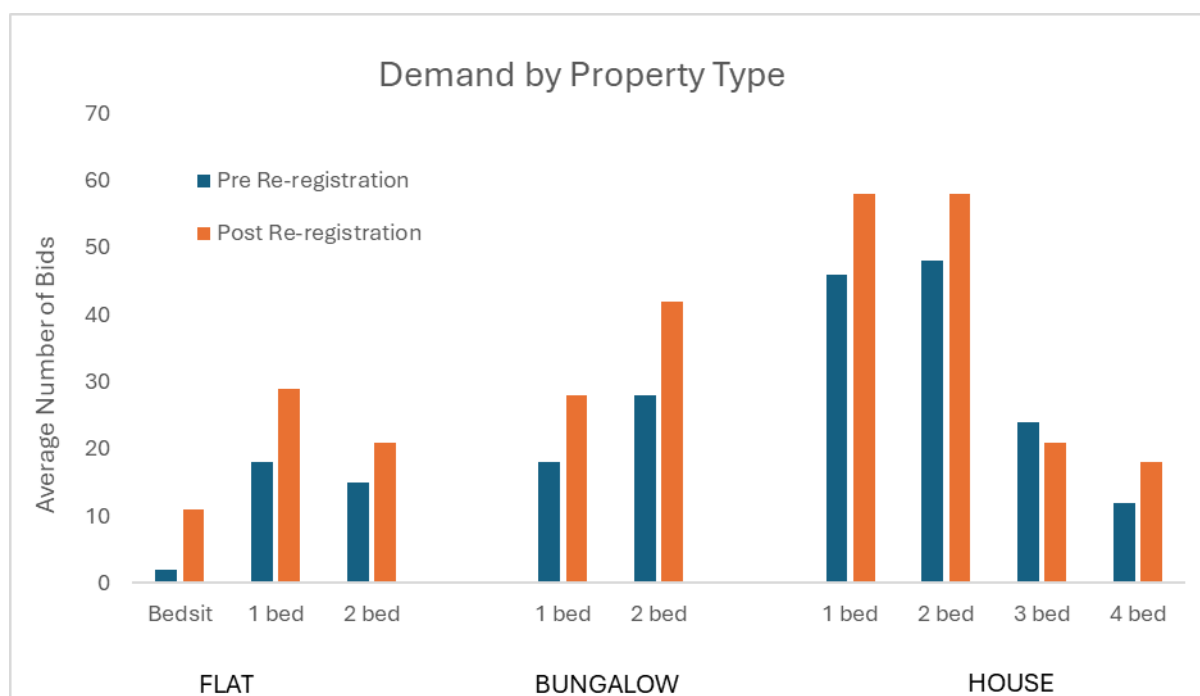
5.0 CHANGES TO DEMAND

- 5.1 In 2023, an average of 120 applications a month were received. This has been steadily rising to an average of 217 applications per month over the last six months.
- 5.2 Despite changes to the Allocations Policy, the increase in applications and the drop in overall numbers on the list the percentage of applicants in each priority band and the split of bedroom need has remained broadly the same as seen in the tables below.

Band	Percentage of total applicants Feb 2024	Percentage of total applicants Aug 2025
Critical	6%	6%
Urgent	19%	19%
Medium	51%	53%
Low	16%	13%
Potential	9%	10%

Bed Need	Percentage of total applicants Feb 2024	Percentage of total applicants Aug 2025
1	49%	46%
2	32%	36%
3	14%	14%
4	<1%	<1%
5	<1%	<1%

- 5.3 Despite this, competition for properties has increased across most property types as can be seen in the increase in the average number of bids.



- 5.4 The only property type that appears to demonstrate a drop in demand is three-bed houses. However, for this unit type the data is not directly comparing like with like. Historically a number of three-bed houses were opened up to smaller households with a preference given to those who fully occupied the property. As overall demand increased, this resulted in smaller households bidding on properties they were unlikely to receive an offer for. This, however, inflated the apparent demand. As a result, these properties are now only advertised to those with a three-bed need.
- 5.5 Due to differences in the systems there have been limitations in comparing data, however, there does appear to be an increase in applicants who do not qualify to join the housing register, particularly on the grounds of local connection, income and debt (double what was recorded on our previous system during the same timeframe).

6.0 THE IMPACT OF THE POLICY CHANGES ON LETTINGS

- 6.1 Homeless applicants currently make up 8% of the housing register with the following breakdown by band. The breakdown of bandings for homeless households are in the table below.

Band	Allocation Policy Homeless Category	
Critical	Homeless applicants in priority need	77%
Urgent	Homeless applicants not in priority need	9%
Medium	Homeless Main Duty (and have had 56 days in the critical band)	2%
Low	Homeless but do not receive priority e.g. due to rent arrears or behaviour	4%
Potential	N/A	0%

- 6.2 Before the policy change, 57% of applicants in the critical band were owed a homeless duty with the majority of homeless applicants being banded in high or medium.
- 6.3 Since the new policy came into force there have been 303 lettings recorded of which 142 (43%) have been to homeless applicants. 29 of these lettings have been through a direct offer to a homeless customer and so the property was not advertised. This is a higher proportion of direct lets than would be expected though as around the same time as the system went live there was a large newbuild scheme that was significantly delayed and had a number of expired shortlists.
- 6.4 The table below shows the proportion of lettings to each band. There has been a noticeable increase in lettings to the critical band as would be expected with the band changes introduced for homeless cases. However, the majority of this increase is offset by a reduction in lettings to the Urgent band.

	% of Offers by Applicant Band	
Band	Prior to new policy	Post new policy
Critical	26%	47%
Urgent	48%	31%
Medium	23%	21%
Low	1%	0%
Potential	1%	0%

- 6.5 Further analysis of lettings indicates an increase in the number of lettings to homeless households and a slight increase in the number of households owed a homeless prevention duty who were able to secure accommodation prior to becoming homeless. The evidence is not conclusive, however, at this stage. The team will continue to monitor this data to ensure the policy change is effectively delivering its objective.
- 6.6 However, this increase will in part be because homeless approaches to the Council have been increasing year on year and this increase would have been experienced without the policy changes.

7.0 PROFILE INFORMATION

- 7.1 Profile information for those receiving offers of accommodation have been compared to that of those on the housing register. These are broadly consistent suggesting that the policy is not disproportionately impacting on any particular group.
- 7.2 It is worth noting that the age profile of those receiving offers will to an extent be informed by the available stock being advertised.

Age	% of Main Applicants		Age	% Being Housed
18-24	12.27%		18-24	14.97%
25-34	31.04%		25-34	25.85%
25-49	27.16%		25-49	27.21%
50-64	16.52%		50-64	18.03%
65 and over	13.02%		65 and over	13.95%

Gender	% of Main Applicants		Gender	% Being Housed
Female	68.84%		Female	63.61%
Male	30.54%		Male	35.37%
Not known / Other	0.13%		Not Known	0.00%
Prefer not to say	0.13%		Prefer not to say	0.34%
Transgender	0.38%		Transgender	0.68%

Ethnicity	% of Main Applicants		Ethnicity	% Being Housed
Asian or Asian British	0.25%		Asian or Asian British	0.68%
Black or Black British	1.25%		Black or Black British	0.68%
Mixed	1.50%		Mixed	3.40%
Other	0.50%		Other	0.68%
White British	83.48%		White British	86.05%
White Other	9.51%		White Other	7.14%
Not Known	3.00%		Not Known	1.36%

8.0 OTHER IMPACTS

- 8.1 There is some evidence that the tightening of access to the housing register is meaning that more households do not qualify. It is difficult, though, to determine the direct impact of policy change from wider pressures in the housing market increasing demand from those who would not previously have approached the Council for assistance.
- 8.2 An area where there does appear to be an increase which impacts on the capacity of the team is in relation to people requesting a formal review of decisions relating to their application. 196 requests for a review have been received over the last 16 months, 39 requests related to the decision not to allow access to the register with a further 157 requesting a review of housing needs (banding or bed need). This compares with 64 recorded reviews logged in the old system over a similar timeframe.

9.0 EMERGING CHALLENGES AND NEXT STEPS

- 9.1 The Council has been using the same basic banding criteria with minor changes (other than the recent changes around homelessness) for over fifteen years. The increasing pressure on the register means that the difference between the medium and urgent band has become much more significant and consideration now needs to be given to a more sophisticated way of dealing with some categories in particular medical and welfare needs to ensure that the approach to cumulative need is achieving the desired outcomes. Welfare and medical are often difficult to separate out and the policy has limitations when it comes to multiple incidences in one household.
- 9.2 One of the changes that was introduced last year was a reduction in the time in the critical band before priority was reviewed. This allowed homeless cases, that make up the majority of the critical band to be managed in a more timely manner. It does mean, however, that the length of time an applicant spends in the urgent band is comparatively longer. The resources required to undertake band time reviews will be kept under review with a view to bringing the urgent band time limit down in the future to encourage customers to engage with the bidding system more proactively.
- 9.3 Band date reviews are now being prioritised as this is an area that the Council's Internal Auditors have identified previously as an area of poorer performance in relation to applying the policy. This has been in part because of the competing pressure of processing newly received applications with effectively maintaining the existing applicants on the register.
- 9.4 Now that reviews are being carried out in a more timely manner and the need to bid on all suitable properties is being more rigorously applied, a gap in expectations has arisen that needs work to close.
- 9.5 For example, whilst it is understandable that the preference from people with children is to have a house with garden, there is nothing inherently unsuitable about being allocated a flat in many circumstances. Furthermore, the policy would need to balance the right to rehousing of existing tenants with children in flats if urgent and critical cases were allowed to choose not to bid on them.
- 9.6 It is understandable that people's preference is to remain in their current localities and near support networks, however, given the mismatch between supply and demand unless people have exceptional need to remain in very close proximity to friends and family those deemed to have an urgent need to move will be expected to consider moving towns or villages. Unless children are in an exam year, they will also need to

consider moving schools. This is an unfortunate outcome of the pressure on the housing system and contributes to a number of review requests as mentioned above.

- 9.7 Another issue that appears to be increasingly impacting on demand is households providing evidence that their children who would normally be expected to share a bedroom are not able to do so because of medical reasons. With a limited number of larger homes available, increasing the number of families that are identified as having needs for these homes is increasing waiting times. The issue is particularly challenging as it is recognised that waiting times for a formal diagnosis in many cases are long and so there is a balancing act between pragmatism and robustness in assessments.
- 9.8 The register places restrictions on households with housing debt. The purpose is twofold, to try and ensure recovery for the Council's partner landlords but also to place some onus on applicants to demonstrate they understand the responsibilities of being a tenant. There have been a number of changes to debt management options in recent years and providing clarity in this area as to what is acceptable in recognising and responding to debts is another emerging priority.
- 9.9 Finally, as the new income rules have increased the number of applicants not qualifying for the register, there is a need to refine guidance on both exceptional circumstances and ineligible income.
- 9.10 Demand for housing is rising and the number of lettings to people in the lower bands is reducing for most areas and property types. This has inevitably led to an increase in people seeking to increase their banding, generating an increasing number of first and second stage reviews. With fixed resources this requires prioritisation of actions between new applications, maintaining the register and responding to requests for review.
- 9.11 The policy will be kept under review by the service to ensure that its objectives are being delivered and it is anticipated that an updated policy will be developed in 2026/27.

Policies and other considerations, as appropriate	
Council Priorities	- Communities and housing
Policy Considerations	This report relates to the Council's Allocations Policy
Safeguarding	None identified
Equalities/Diversity	The policy does not appear to have an adverse impact on any particular groups.
Customer Impact	None
Economic and Social Impact:	None
Environment, Climate Change and Zero Carbon	None
Consultation/Community Engagement	Consultation was undertaken with the public as part of the formulation of the policy changes.
Risks	None identified
Officer Contact	David Scruton Housing Strategy and Systems Team Manager david.scruton@nwleicestershire.gov.uk

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NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

COMMUNITY SCRUTINY COMMITTEE – THURSDAY, 11
SEPTEMBER 2025

Title of Report	MARLBOROUGH SQUARE PROJECT REVIEW	
Presented by	Paul Wheatley Head of Property and Regeneration	
Background Papers	Minutes of Community Scrutiny 9 February 2022 Marlborough Square Public Realm Cabinet 15 February 2022 Marlborough Square Public Realm Tender Price Update Cabinet 27 June 2023	Public Report: Yes
Financial Implications	<p>The financial costs set out in this report are provisional. Once the final costs are determined, a further report will be made to Cabinet or Council as appropriate to ensure that the capital programme is updated accordingly, in compliance with the Council's Constitution.</p> <p>Signed off by the Section 151 Officer: Yes</p>	
Legal Implications	<p>The paper references that legal responsibility for Marlborough Square as a public highway won't revert fully to Leicestershire County Council until 12 months after certification that construction defects have been rectified.</p> <p>Signed off by the Monitoring Officer: Yes</p>	
Staffing and Corporate Implications	<p>There are no additional staffing implications arising from this paper.</p> <p>Signed off by the Head of Paid Service: Yes</p>	
Purpose of Report	This paper provides a post-delivery assessment of the Marlborough Square public realm project including financial summary, review of outcomes, assessment of quality and timescales.	
Recommendations	<p>THAT COMMUNITY SCRUTINY COMMITTEE:</p> <p>1) CONSIDERS AND PROVIDES COMMENTS ON THE MARLBOROUGH SQUARE PROJECT REVIEW (INCLUDING THE PROVISIONAL FINANCIAL OUTTURN) FOR CONSIDERATION BY CABINET AS PART OF THE PROJECT CLOSURE PROCESS.</p>	

1.0 BACKGROUND

- 1.1 This paper presents a review of the Marlborough Square Project which was presented to Community Scrutiny Committee and Cabinet in February 2022. The scope of the paper relates to the implementation of the infrastructure project which has delivered new public realm at Marlborough Square. The paper does not consider the operation of the outdoor market from the square nor the utilisation of the square to accommodate town events.

2.0 PROJECT DELIVERY STATUS

- 2.1 Physical implementation of the Marlborough Square public realm project (carrying out of construction works) began in late 2023 and was concluded (Substantial Completion of works) in August 2024. The project then entered a 12 month “defects period” during which Leicestershire County Council (LCC) as Highway Authority was required to inspect the site and provide a statement of defects. The statement of defects has recently been received and passed on to the Council's contractor for remedy (under the original contract provisions).
- 2.2 Once the Council's contractor has addressed all remedial items, the LCC Highway Inspector will reinspect. Subject to all matters then being in order, the Highway Authority will issue a certificate placing the scheme “on maintenance” for 12 months. During the period “on maintenance” North West Leicestershire District Council (NWLDC) will remain responsible for bearing the costs of maintaining the square. At the end of the 12 months the square will then revert to LCC to maintain as public highway.
- 2.3 Given the above situation, whilst NWLDC's role in delivering the works has ended, the Council remains responsible for maintaining the Square for at least a further 12 months and is not yet able to declare its role in the project as fully complete.

3.0 SCOPE OF REVIEW

- 3.1 Whilst the Council's role in the construction of Marlborough Square cannot yet be described as fully complete, it is noted that Community Scrutiny Committee wishes to review the results of the project. It is most appropriate to do this by reference back to the original project brief (Business Plan) which was considered by Community Scrutiny Committee and adopted by Cabinet in 2022. It is proposed that the review be undertaken by reference to the following questions:
 - Has the project achieved its stated outcomes?
 - Have the quality standards set for the project been achieved?
 - Was the project delivered in time or were there delays that could have been avoided?
 - Has the project been delivered in accordance with agreed budget?

4.0 THE APPROVED MARLBOROUGH SQUARE PROJECT BRIEF

4.1 The meeting of Community Scrutiny on 9 February 2022, received a report which reaffirmed the Marlborough Square Public Realm Project brief (business plan) and establish the desired benefits of the scheme (outcomes). Scrutiny Committee's comments on the brief were reported to Cabinet on 15 February 2022 and taken into consideration when deciding to proceed with project implementation.

4.2 The project brief presented to Scrutiny sought a physical solution which would:

- Reduce the vehicle domination of the square, reduce vehicle speeds and remove street clutter.
- Make the square more flexible for events.
- Create a square that is easier for pedestrians (shoppers) to move around.
- Create a better waiting area for public transport users.
- Introduce new hard landscaping and trees to improve the visual appeal of this part of the town centre.
- Increase the amount of turnover in parking spaces, to allow more shoppers per hour to park in the square and get to businesses within the square more easily.

4.3 Key features of the proposed scheme were described as follows (text copied from 2022 report):

- To remove gyratory traffic from the Square. Vehicles will only be permitted to drive through Marlborough Square on the southern side in a west to east direction (to carry on their journey via Belvoir Road). Vehicular access to Marlborough Square will be via Owen Street.
- The north side of Marlborough Square will become a primarily pedestrian place (pedestrian zone) with vehicles only able to drive along this route between certain hours for the purpose of deliveries.
- The central area of Marlborough Square (currently used for parking) will become a pedestrian only space, laid out with benches, lighting, bollards, planters and other high quality street furniture. This space has also been designed to accommodate events, fayres and open-air markets.
- The flexibility that has been designed into the space will allow it to be promoted as a place for open air dining (during good weather) served by the many eateries that currently exist around the square

4.4 The desired benefits of the scheme (**outcomes**) were agreed as follows:

- Establish Marlborough Square as a pedestrian dominated space, which is an attractive and safe place for shopping, informal gathering and events.
- Create an area which projects quality and a positive aesthetic such that it becomes an area which locals are proud of, providing the same kind of public realm experience that can be found in more prosperous towns.
- Increase retail footfall as a result of greater willingness to shop in places that feel safe and attractive.

- Increase range of retailers as a result of a greater willingness by new retailers to “give it a try” in locations which are attractive and popular.
- Reduce vehicular movements through concentration of car parking in strategic locations (fewer movements associated with hunting for car parking).
- Greater willingness by others to invest in the built fabric of Coalville.

5.0 DELIVERY OF OUTCOMES

- 5.1 The regeneration of Coalville is an incremental process guided by the Coalville Regeneration Framework document. The Framework lists the proposed physical interventions (projects). It is recognised that whilst each project can be completed “stand alone”, regeneration of a town is an incremental process, and the regeneration benefits multiply as additional projects are delivered.
- 5.2 In respect to Marlborough Square, the project is designed to work alongside other identified projects such as the redevelopment of the Marlborough Centre, reuse of the former Coop Department Store, shop front improvements and the creation of Newmarket. Whilst some of these projects have been completed, others remain in development. It would be inappropriate to therefore expect that all the benefits (outcomes) of the Marlborough Square project would have been realised so soon after practical completion (the square has only been open for a year) and with many of the supporting projects still to be delivered.
- 5.3 Referring to the desired project outcomes set out in the original business case the following assessment has been formed.

Desired Outcome	Outcome Achieved (yes, no, partially)	Commentary
Establish Marlborough Square as a pedestrian dominated space, which is an attractive and safe place for shopping, informal gathering and events.	Yes	The central area of Marlborough Square is pedestrian only and a Traffic Regulation Order prohibits vehicles from using the northern access drive during certain hours of the day. Further enhancements to physically enforce compliance with the law are being pursued with LCC Highways.
Create an area which projects quality and a positive aesthetic such that it becomes an area which locals are proud of, providing the same kind of public realm experience that can be found in more prosperous towns.	Yes	The aesthetic of the square is comparable to that found in more prosperous towns. There have been no negative comments about the quality of the surfacing or street furniture.
Increased retail footfall as a result of greater willingness to shop in places that feel safe and attractive	Partially	The current economic climate for the average household is challenging with limited spare money available for most families. Internet based shopping also continues to provide an increasingly broad alternative to the high street

		offer. Despite this, visual observation would suggest that footfall in the town at times is good, particularly when there are other events or attractions ongoing.
Increase range of retailers as a result of a greater willingness by new retailers to “give it a try” in locations which are attractive and popular.	Partially	Evidence gathered indicates that the number of void retail premises in the town remain low when set against appropriate comparators. Visual survey would indicate that new retail and leisure operations are being opened in the town. It should be recognised however that a “nice public realm” will never be the deciding factor in whether a trader / operator decides to open in a particular location. Other factors such as premises availability and cost will be of greater influence.
Reduce vehicular movements through concentration of car parking in strategic locations (fewer movements associated with hunting for car parking).	Yes	Whilst there are still some drivers who choose to disobey the Traffic Regulation Orders in place at Marlborough Square, generally the very short stay spaces seem to work well with none of the surrounding retailers raising concerns about parking availability. It is probable that some of the other car parking initiatives implemented in the town such as consistent parking charges and better signage to the primary shopper car parks play a part in ensuring that motorists quickly find a convenient parking space. Traffic levels within the square appear lower than pre-Covid and there are definitely fewer large vehicles observed within the square.
Greater willingness by others to invest in the built fabric of Coalville.	Yes	The Marlborough Square project is understood to have led owners and occupiers to develop plans for investment at Metrostores, Regal Bingo Hall and the Methodist Church.

6.0 QUALITY

- 6.1 The Marlborough Square project business plan contained statements that set out the desired quality that was sought for Marlborough Square. The following statements were considered to “set the bar”:
- “a pedestrian only space, laid out with benches, lighting, bollards, planters and other high quality street furniture”
 - “Create an area which projects quality and a positive aesthetic such that it becomes an area which locals are proud of, providing the same kind of public realm experience that can be found in more prosperous towns”
- 6.2 Throughout the project, design solutions were presented to a wide range of members. Sample panels were built and material selections agreed by Members sitting on the Project Group.
- 6.3 The materials selected and used at Marlborough Square predominantly comprise natural stone, timber, and Corten steel. The space is considered by Officers to be of a much higher aesthetic standard and have a visual distinction when compared to surrounding highways and other public spaces such as Memorial Square.
- 6.4 It is considered that the Council’s quality aspirations for Marlborough Square have been achieved.

7.0 TIMESCALE

- 7.1 A review of past scrutiny and cabinet reports has identified that at no point was a timescale for project delivery formally agreed.
- 7.2 This reluctance to set a timescale was likely in recognition of the criticality of the Section 278 agreement to the project plan and an understanding that NWLDC had no control over the speed with which the application for this approval would be approved (by LCC). Notwithstanding the above it is considered that a high-level project plan could have been developed containing a number of “gateways” and where the timescale for progress from one gateway to another was known, this information could have been included. This would have allowed Members much greater understanding of critical project stages such as design and construction, as well as highlighting those stages of the project where progress was outside of NWLDC control and timescales unknown.
- 7.3 As a “lesson learnt” from the Marlborough square project it is proposed that in future, complicated multi-year projects have high level project plans developed which set out a series of “gateways” for the project. Where timescales between gateway stages are known they should be set out. Where timescales between gateways can’t be determined (for example due to external consent processes), this should be clearly recorded and examined during post project review.

8.0 FINANCIAL PERFORMANCE

- 8.1 The estimated cost to deliver the Marlborough Square public realm project was reported to Community Scrutiny Committee in February 2022 as £2,711,500. This was a pre-tender estimated cost based on published rates.
- 8.2 The figure was updated in a report to Cabinet on 27 June 2023 when the Section 278 had been agreed and the project put out to tender. The notified estimated cost to complete the project at that date was £2,834,982. It was noted in the report that this figure would be plus LCC Highways Inspection and Commuted Sum figures. The Inspection costs and commuted sum were still in negotiation at that time with an expectation that they wouldn't be fully known until works neared completion.
- 8.3 The Project currently sits at a position of practical completion with retention sums due to be released once defects works are complete. Final fee accounts remain to be settled. Additionally, as stated earlier in this report, NWLDC will remain liable for any repairs to the surface of the Square for a further twelve months following LCC certification of defect rectification.
- 8.4 Invoices from LCC for Inspection and Commuted sums remain to be received but are expected before the square reverts to LCC as publicly maintainable highway. The sums involved have now been agreed and total £177,219
- 8.5 At present, taking into account sums that remain to be paid (as described above) we anticipate a project final outturn of expenditure at £3,421,906.
- 8.6 The following table sets out the estimated and actual figures for comparison.

	Figures Reported to Cabinet in June 2023 £	Provisional Outturn Figures £
Fees*	208,310	378,726
Works*	2,503,076	2,715,000
Other (inc. Utility Company Costs)*	35,471	59,146
Contingency on works*	97,125	0
Sub Total	2,843,982	3,152,872
Inspection And Commuted Sums To LCC	Unknown at the time but stated in 2022 business case as £276,500 based on LCC rate card.	177,219
Sub Total include Commuted Sums	3,120,482	3,330,091
Initial Surveys	91,814	91,814
Total	3,212,296	3,421,906

- 8.7 As stated above the paper to Cabinet in June 2023 reported the estimated cost to complete the Marlborough Square project. This figure was made up of the sums marked (*) above and totals £2,834,982. This figure did not include expenditure previously incurred on surveys nor the potential Inspection and commuted sum figures. The commuted sum will be considered for budget approval following confirmation of the final outturn figure, as highlighted in the report to Cabinet in June 2023, with the

costs to be met from the Coalville Regeneration Projects capital programme. Both of these elements have been included in the table above in order to allow for a full comparison of estimated costs against actuals / expected outturn figures.

- 8.8 The cost to deliver the Marlborough Square project will likely outturn at £308,890 more than reported to Cabinet in June 2023. This is an overspend of 11%. The final outturn figure will be reported to Cabinet as part of the project close down process with approval of any budgetary actions necessary to close the project sought at that time. The supplementary expenses will be covered by the capital programme budget allocated to the Coalville Regeneration Projects.
- 8.9 Looking in detail at the construction costs increases these can be attributed to the following work variations instructed during the contract:
- additional drainage including a positive drainage system for the utility boxes provided within the square and additional gulleys to intercept observed run off from Belvoir Road.
 - unexpected structural works to cap the cellars of buildings surrounding Marlborough Square and extending under the footways.
 - introduction of additional paving (in lieu of tarmac) to the northern service drive at the junction with Belvoir Road (Monkey Walk corner)
 - extra resurfacing on Jackson Street – A decision was taken for aesthetic reasons to fully resurface both carriageways of Jackson Street (from the junction with Owen Street to just short of Margaret Street Junction) rather than carry out patch repairs where the Marlborough Square works abut Jackson Street.
 - Enhanced street furniture – particularly the inclusion of an irrigation system and interpretive panels within the planters.
 - Fees for additional permits (e.g. to place private equipment within the highway) and for utility connections and equipment (e.g. feeder pillar).
- 8.10 It should also be noted that project fees have increased above the original estimate. This reflects the difficulties of working in the public highway and the need to meet the information and liaison requirements of both the Highways Authority and the utility companies, in particular.
- 8.11 In analysing the financial performance of the Marlborough Square project, it is recognised that more consistent reporting of costs against standardised cost headings would assist members in understanding how costs have changed as the project matures.
- 8.12 It is also recognised that contingency sums were not updated as the project matured and moved through the decision-making process. Initial cost estimates included an industry standard 5% contingency on the project as a whole, but as shown at paragraph 8.6 this had been eroded to only 3.9% of the anticipated cost of works by June 2023 when final approval to award the contract was given by Cabinet. This is an example of what is known in the construction industry as “optimism bias” whereby because so many of the projects costs have been firmed up by the receipt of quotes or tenders those responsible for both recommending and setting the project budget become overly optimistic that there won’t be any cost variances as the works are implemented.
- 8.13 Many larger local authorities (particularly those undertaking highways and engineering schemes) apply not only a contingency to their project estimates but also an (optimism allowance). The principle behind an optimism allowance is that those responsible for a

project will always be over-optimistic about the price that a project can be delivered for because until the project is complete, they do not know all the problems they will encounter, and they only have historic cost information to work with. As the project becomes more mature (e.g. designs are finalised and consultants fee quotes are received) costs should become more certain and the optimism allowance can be reduced until at the point of contract award only a small optimism allowance remains scaled according to the number of remaining live risks on the project's risk register. Typically, on a scheme that involves large amounts of civil engineering optimism allowances might start at 40% at project concept and be reduced to around 10% at the point where construction works start. Adopting this type of approach might help ensure that for future projects final outturn is closer to the initial estimated figure.

9.0 CONCLUSION

- 9.1 The Marlborough Square Project has now been physically complete for almost 12 months, and operation of the square is transitioning towards business-as-usual. A number of legal progresses remain to be completed before full responsibility for the square reverts to Leicestershire County Highways and these are described more fully in section 2 of this paper.
- 9.2 Public perception of the success or otherwise of the square is difficult to quantify, with diverse comments being received. It is fair to state that the project has cost more to deliver than anticipated and delivery has taken longer than many members and residents hoped. The quality of the final product, however, is arguably higher than for any other public space in the town. This reflects mitigation of risk, in that the investment being made was always seen as one which should have a life of tens of years and that the risk of quality not meeting expectations would be impossible to respond to post delivery.
- 9.3 The project has delivered or begun to deliver its desired outcomes and is making a significant contribution towards the overall regeneration plan for Coalville (Coalville Regeneration Framework). An assessment of the project against the desired outcomes set out in the project business plan is provided in section 5 of this report.
- 9.4 Members may also wish to note that a post project review has already been undertaken with the support of the Internal Audit Function to ensure that lessons that can be learnt from the Marlborough Square project can be capture and incorporated into other ongoing regeneration projects.
- 9.5 The following summarises the lessons to be learnt from the Marlborough Square project.
 - The project business plan as approved by Cabinet should be captured as a Project Initiation Document (PiD) and maintained as a reference document throughout the life of the project, for use by both officers and members. This recommendation is now being met in respect of all new and ongoing regeneration projects.
 - The outline project delivery process including clear stages / phases and an indicative timeline should be developed at the start of a project. Where there are stages in the project delivery process that are outside of the control of this Council (e.g. in the case of Marlborough Square the S278 approval process), these should be clearly flagged and the implications understood by linking to the risk register.

- The Council's senior management structure should review their processes to improve the information being captured and the frequency with which Regeneration projects are being reviewed and provided with guidance. This has now been undertaken with the establishment of the Regeneration Framework Steering Group to oversee all regeneration projects.
- The use of a project decision log would assist in the auditing of decisions that impact upon delivery cost. Decision logs are now a standard requirement for all council projects.
- A consistent approach to cost forecasting and reporting should be adopted throughout the life of a project to ease the identification of change as the project develops.
- A costed risk register for all aspects of the project (not just the construction phase) should be developed and linked to an optimism allowance in the project budget.
- Each project should have a support group of officers representing disciplines such as Legal, Audit, Procurement and Finance who can provide specialist advice to the designated project manager throughout the life of the project. This recommendation has already been addressed through the formation of Project Groups for all Regeneration schemes.

Policies and other considerations, as appropriate	
Council Priorities	<p>Insert relevant Council Priorities:</p> <ul style="list-style-type: none"> - Planning and Regeneration
Policy Considerations	<p>Coalville Regeneration Framework Council Financial Regulations</p>
Safeguarding	None
Equalities/Diversity	None
Customer Impact	Marlborough Square is now available to the residents of Coalville and the wider district as an area of public realm.
Economic and Social Impact	Contributes towards the delivery of the Coalville Regeneration Framework.
Environment, Climate Change and Zero Carbon	Contributes to the Zero Carbon agenda for the district by promoting the use of materials with long life span or renewable, avoidance of materials based on fossil fuels. Use of low energy lighting. Creating a place that is an attractive destination for walking and cycling.
Consultation/Community/Tenant Engagement	Marlborough Square was a named project within the Council's previous delivery plan. It is also referenced in the current Coalville Regeneration Framework, both of which have been the subject of public consultation. Public engagement on the specifics of the Marlborough Square project were undertaken prior to works commencing.
Risks	The delivery of a large capital project involves multiple risks. Risks related to the Marlborough Square project were known and managed. For future projects however it is intended to improve this process by applying a costed risk approach.
Officer Contact	<p>Paul Wheatley Head of Property and Regeneration paul.wheatley@nwleicestershire.gov.uk</p>

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NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

COMMUNITY SCRUTINY COMMITTEE – THURSDAY, 11
SEPTEMBER 2025

Title of Report	COALVILLE REGENERATION FRAMEWORK - 2025 UPDATE	
Presented by	Councillor Richard Blunt Leader of the Council and Coalville Regeneration Portfolio Holder Paul Wheatley Head of Regeneration and Property Services	
Background Papers	Coalville Regeneration Framework - 2023 Cabinet: Tuesday 10 January, 2023	Public Report: Yes
Financial Implications	The adoption of the updated Regeneration Framework itself does not have any direct financial implications for the Council. However, the implementation of the Framework may require financial resources from the Council. Where these resources are not included in the approved capital programme or revenue budget already, they will require specific approval in line with the Constitution and will be subject to resources being available.	
	Signed off by the Section 151 Officer: Yes	
Legal Implications	Adoption of the updated Regeneration Framework does not have any direct legal implications for the Council. However, legal advice will be sought on individual projects.	
	Signed off by the Monitoring Officer: Yes	
Staffing and Corporate Implications	The Regeneration Framework has been produced and will be promoted using existing staff resource.	
	Signed off by the Head of Paid Service: Yes	
Purpose of Report	For Community Scrutiny Committee to consider the Coalville Regeneration Framework 2025 update ahead of September Cabinet.	
Recommendations	THAT COMMUNITY SCRUTINY COMMITTEE REVIEWS THE COALVILLE REGENERATION FRAMEWORK UPDATE AND PROVIDES FEEDBACK FOR CONSIDERATION BY CABINET AT ITS MEETING ON 23 SEPTEMBER 2025.	

1.0 BACKGROUND

- 1.1 In April 2022, Community Scrutiny Committee reviewed the first edition of the Coalville Regeneration Framework.
- 1.2 Following further development work and reflecting on Scrutiny Committee feedback, the final version of the Coalville Regeneration Framework was presented to Cabinet in April 2023, agreed and subsequently published.

2.0 COALVILLE REGENERATION FRAMEWORK

- 2.1 Since the adoption of the Coalville Regeneration Framework the Council has made significant progress on its Regeneration plans for Coalville.
- 2.2 Some of the projects that the Council has delivered include:
 - The new high quality public amenity in Marlborough Square.
 - Coalville's Mother and Child Statue has been beautifully restored and relocated to a prominent place at the entrance to the Belvoir Shopping Centre and the entrance to the town.
 - Mantle Lane gateway to the town has been enhanced by the redecoration and lighting of the historic railway bridge.
 - The former Mitchell and Grieves factory site has been redeveloped into a new residential neighbourhood.
 - The Belvoir Shopping centre has seen private sector led improvements to the public space with new furniture, greenery, shop frontage improvements, pedestrian access and a new public square.
 - The creation of the new Council Customer Service Centre, putting the Council at the heart of the town and improving access.
 - The sympathetic internal restoration of Stenson House, including the preservation and reinstating of original features.
 - Improvements to Hermitage Recreation Ground providing new equipment to support health and wellbeing, alongside new footpaths, landscaping and planting of a new eco park.
- 2.3 The Council continues to make progress on ongoing projects within the Framework such as the regeneration and renewal of the Marlborough Centre building, Stenson Square Gardens and the restoration of the former Memorial Square toilets into modern workspace.

3.0 2025 FRAMEWORK UPDATE

3.1 The Council has prepared an updated Coalville Regeneration Framework, attached as appendix 1. This update builds from the original Framework and showcases those regeneration projects which have been successfully completed and continues to highlight those ongoing regeneration priority projects in Coalville Town Centre.

3.2 In addition, the updated Framework identifies three additional regeneration projects. The selection of projects for inclusion in the refresh has been influenced by available resource. The three projects include:

- **Wolsey Road Regeneration Phase 3: The Old Bakery**
- **The former Rex Cinema, Jackson Street**
- **Hotel Street Regeneration Site**

3.3 **Wolsey Road Regeneration Phase 3: The Old Bakery** – Continuing the regeneration of these brownfield areas at a key entrance to Coalville remains an important priority, particularly focusing on infrastructure to provide access and connect Coalville Urban Forest Park into the town centre. The Old Bakery has been added to the Framework as it is a prominent local landmark building which is derelict and central to ongoing regeneration.

3.4 **The former Rex Cinema, Jackson Street and Hotel Street Regeneration Site** – Both the former Rex Cinema and Hotel Street Regeneration Site have been added to the refreshed Coalville Regeneration Framework as both are important sites within town in need of investment and regeneration. Both sites are in private ownership and not within the control of the Council but listing them in the Framework marks the intention of the Council to seek to work with landowners to support regeneration.

3.5 This updated Coalville Regeneration Framework and the District Regeneration Framework will both be reviewed and updated again in 2026.

3.6 It is intended that the Regeneration Framework Document is used to:

- Communicate to residents of North West Leicestershire the Regeneration Vision for Coalville.
- Promote opportunities to invest in the regeneration of Coalville to investors and developers.
- Convey to owners of property in the town the quality standard within the built environment that the Council aspires to for its residents.

Policies and other considerations, as appropriate	
Council Priorities	<ul style="list-style-type: none"> - Planning and regeneration - Communities and housing - Clean, green and Zero Carbon - A well-run council
Policy Considerations	There are no Policy Considerations.
Safeguarding	There are no safeguarding considerations.
Equalities/Diversity	There are no safeguarding considerations.
Customer Impact	The updated Coalville Regeneration Framework will be published online and communicated to residents and stakeholders of Coalville.
Economic and Social Impact	The updated Coalville Regeneration Framework can be used to highlight opportunities for investment and regeneration to investors and developers.
Environment, Climate Change and Zero Carbon	There are no safeguarding considerations.
Consultation/Community Engagement	The Council continues to have regular engagement with local partners, landowners, property owners and business with the aim of enhancing Coalville and the town centre.
Risks	<p>Reputational risk to Council if significant numbers of projects identified within the framework are not developed or completed.</p> <p>The delivery of some of the projects within the updated Coalville Regeneration Framework will dependant on the participation of third-party owners and third-party investment.</p>
Officer Contact	Paul Wheatley Head of Economic Regeneration paul.wheatley@nwleicestershire.gov.uk

Coalville Regeneration Framework

2025 Update



The Coalville Regeneration Framework, published in 2023, set out a range of aspirational projects and initiatives designed to provide a long term vision that would put the heart back into the town centre.

The Council's latest delivery plan, which covers activity through to 2028, also set out specific aims; to create the right environment in Coalville for people and businesses to thrive, and to support towns, villages and communities across the district to improve for people and businesses.

We continue to make excellent progress on our Regeneration plans for Coalville and have now delivered a new high quality public amenity in Marlborough Square. The Mother and Child Statue has been beautifully restored and relocated to a prominent place at the entrance to the Belvoir Shopping Centre. The entrance to the town along Mantle Lane has been enhanced by the redecoration of the historic railway bridge with plans for improved lighting.

Projects being delivered by the private sector have moved forward with the granting of planning permission for new leisure facilities at Needham's Walk. In addition, we have secured planning consent for the extensive refurbishment and remodelling of the Marlborough Centre; whilst consent for an affordable retirement apartment complex which complements the Wolsey Road regeneration is expected to be delivered shortly.

These projects all demonstrate the Council's commitment to the regeneration of Coalville and the growing programme of investment in the town from private sector partners.

Regenerating a town centre is a long-term vision, with input needed from multiple project stakeholders. The projects listed below are a mixture of Council led, Private Sector led or where we both work in partnership. Some projects identified in the 2023 framework have been completed, for those ongoing we have provided an update, as well as introducing new projects to take the framework forward.



1. Completed Projects

Marlborough Square (Project 1)

New high quality public realm has been created in Marlborough Square, an area previously dominated by cars and is now a vibrant, attractive multi-use space for residents and visitors to Coalville.

The revitalised square provides a lively outdoor hub for markets, events, retail and leisure activities.



Wolsey Road Regeneration – Phase 1 (Project 3)



The former Mitchell and Grieves factory site has been redeveloped into a new residential neighbourhood with exceptional access to the town centre amenities.

Future phases of this project are detailed later in this document.

Belvoir Shopping Centre (Project 4)

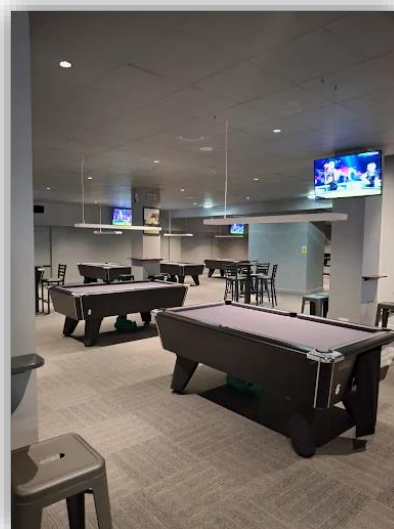
The shopping centre has seen private sector led improvements to the public space with new furniture, greenery, shop frontage improvements, pedestrian access and a new public square.

NWLDC have led on the creation of the new Customer Service Centre, putting the Council at the heart of the town and improving access. Coalville's iconic *Mother and Child* statue has also been restored and given a more prominent home at the Belvoir Road entrance to the centre.



Former Belvoir Road Co-Operative Store (Project 7)

For the first time since 2013 the ground floor of this important Victorian structure is occupied, adding to the growing leisure and hospitality offer in the town centre.





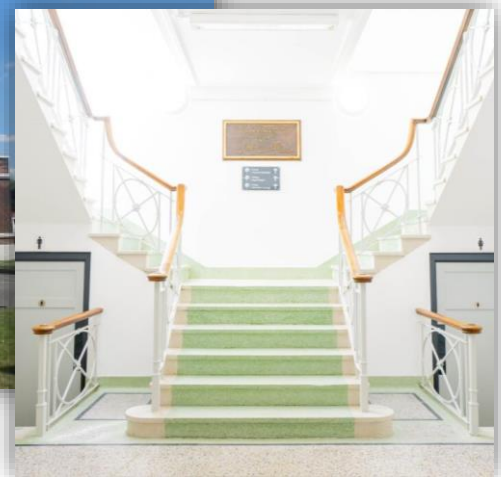
Mantle Lane Gateway (*Project 8*)

Significant improvements have been made to this key gateway to the town centre including road resurfacing, new pedestrian railings with a design which links to those in Memorial Square, and working with Network Rail to facilitate a full repaint of the bridge deck itself.

The crimson and cream are heritage colours that reflect the Bridge's original installation by the Midland Railway in 1911. New lighting is due to be installed over Summer 2025.

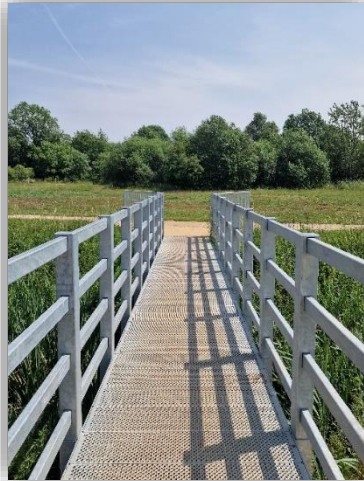
Stenson House Restoration (*Project 9*)

A sympathetic internal restoration of Stenson House has been completed, including the preservation and reinstating of original features.



Hermitage Recreation Ground Phase 1 (Project 10)

Improved access to the Leisure Centre that promotes active travel and provides new equipment to support health and wellbeing, alongside new footpaths, landscaping and planting of a new eco park.



2. Current Projects

Marlborough Centre (Project 2)

Complimenting investments in Newmarket and Marlborough Square by restoring a prominent building to its former glory, reinstating lost historical features. Shop frontage improvements will enhance the retail space, while new first floor apartments will provide new town centre living accommodation. This project is being delivered by NWLDC.

- Pre construction services have been commissioned with construction projected to start in late 2025.

Wolsey Road Regeneration – Phase 2 (Project 3)

To build on the success of the first phase we are now looking to bring forward additional redevelopment in this area, particularly focusing on infrastructure to provide access and connect Coalville Urban Forest Park into the town centre. This project is being delivered as a partnership between NWLDC and the private sector.

- The planning application **23/01660/FULM** for new retirement apartments and an extension of Linden Way is expected to be determined early in

2025/26. Detailed design work has commenced for the Linden Way Road extension.

- It is anticipated that works will commence in late 2025 on the new road.
- Delivery of affordable retirement apartments will follow construction of the road.

Former Market Hall (*Project 5*)

The Council is exploring all opportunities to bring this distinctive building back into use to support town centre footfall and vitality. This project is being delivered by NWLDC.

- Investigative works are being undertaken to establish a feasibility for the remodelling of the building for new uses such as leisure and retail. Subject to the outcome of the feasibility and business a planning application will be submitted in late 2025.

Needham's Walk Leisure Development (*Project 6*)

New residential, retail and leisure attractions which will add to the vibrancy and offer within the town centre. This project is being delivered by the private sector.

- Planning permission has been granted for the development which is being led by the private sector and the Developer has indicated a project commencement in 2025/26.

Stenson Square Gardens, Including former Council Offices (*Project 9*)

Following the internal restoration of Stenson House, NWLDC plans to utilise its land ownership to facilitate regeneration to the outside area, including providing an attractive public square which complements the civic centre, forming the ideal backdrop to ceremonies at the Registry Office. This project is being delivered by NWLDC.

- Consultants have been appointed to develop residential redevelopment proposals for part of this site with an indicative timetable of bringing the land to market with outline planning permission during 2026.
- Landscape Designers have been appointed to develop proposals for the public square frontage to enable a planning application to be made.

- Works will also include some external restoration to Stenson House with enhanced feature lighting.
- Works are anticipated to start in 2026.

Coalville Railway Station / Reopening the Ivanhoe Line (*Project 11*)

Supporting the re-opening of the Ivanhoe Line, restoring a rail link between Coalville and Derby, via Burton-Upon-Trent and intermediate settlements. Delivery of the Ivanhoe Line Project (Network Rail) still to be confirmed.

- The Restoring Your Railways fund was paused following the July General Election, which has affected the delivery of the Ivanhoe Line project.
- NWLDC continue to lobby for the lines inclusion in future transport infrastructure projects.

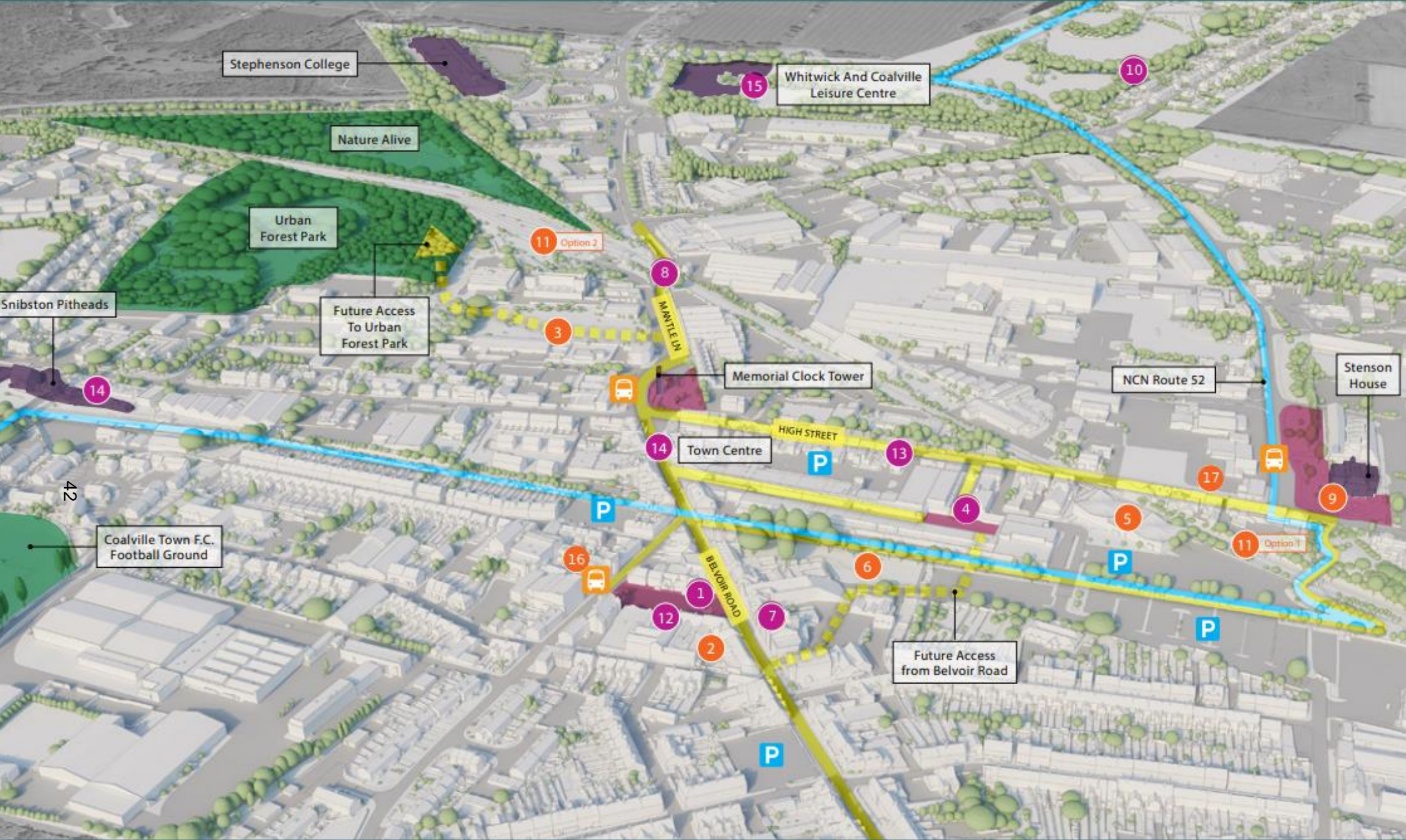
3. Emerging Projects

North West Leicestershire District Council is continually considering potential projects within Coalville, especially those where we can add value as an enabler, partner or overall manager.

Regeneration Projects take time to develop and almost always involve a large group of stakeholders across the public and private sectors, not least property owners where a site may be privately owned.

Emerging projects include working with private landowners to investigate regeneration options and feasibilities for the former Rex Cinema building, the brownfield site adjacent to Coalville Motors on Hotel Street; and developing a third phase of work on the Wolsey Road development to encompass the derelict former Co-Op Bakery site, complementing the existing and ongoing work in the area.

Any projects which can develop to the point of delivery will be included in future editions of the Regeneration Framework.



Previously Completed Projects: 12. Newmarket, 13. Frontage Improvement Scheme, 14. Snibston Country Park & Oliver's Crossing, 15. Coalville and Whitwick Leisure Centre

Completed Projects since 2023: 1. Marlborough Square, 4. Belvoir Centre, 7. Co-Op Department Store, 8. Mantle Lane, 10. Hermitage Eco-Park

New and Ongoing Projects: 2. Marlborough Centre, 3. Wolsey Road Regeneration, 5. Old Market Hall, 6. Needhams Walk, 9. Stenson Gardens, 11. Ivanhoe Line, 16.



Economic Development and Regeneration Team

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Community Scrutiny Committee – WORK PROGRAMME (as at 03/09/25)

Date of Meeting	Item	Lead Officer	Witnesses	Agenda Item Duration
December 2025				
11 December 2025	Community Grant Annual Report To provide an update on community grants aligned to budget setting process.	Paul Sanders, Head of Community Services	-	30 minutes
11 December 2025	Leisure Centres Annual Review To review the performance of the leisure centres against a range of performance indicators such: levels of participation, membership levels, utility consumption; improving health and wellbeing, providing local economic benefit; as well as financial performance.	Paul Sanders, Head of Community Services	-	30 minutes
11 December 2025	Recommendations of the Water Management in the Coalville Strategic Growth Area Task and Finish Group To consider the review undertaken by the task and finish group and make recommendations to Cabinet.	James Arnold, Strategic Director of Place	-	30 minutes
February 2026				
26 February 2026	Stenson Square Gardens – Presentation of Designs Post public Engagement and Approval to Fund and Submit Planning Application(s) Stenson Square Gardens update including details of proposed next stages and associated costs.	Paul Wheatley, Head of Economic Regeneration and Property	-	30 minutes

Date of Meeting	Item	Lead Officer	Witness	Agenda Item Duration
June 2026				
-				

Work requests considered by the Scrutiny Work Programming Group

Work Request	Status/Progress	Committee date to be considered (provisional)
National Forest Line	<p>Further to Community Scrutiny on 7th December, officers have continued to engage with Leicestershire County Council and Network Rail and timescales have been confirmed for the Outline Business Case as follow:</p> <ul style="list-style-type: none"> - Final outline business case from Network Rail to be submitted to Department of Transport early February and will be reviewed by the Restore Your Railways Programme Board (Late February) - Final OBC to be presented to further DfT and Network Rail Board throughout March/April 2024 - Anticipated submitted to Treasury for sign off in early May. If approval granted will move onto next stage – Final Business Case <p>NWL (with LCC) will seek to arrange a further briefing/meeting with Network Rail following Outline Business Case approval and enable further engagement for Scrutiny.</p> <p><u>Update: 19/6/24</u></p> <p>Focus is moving to the next stage of work which will focus on detailed designs. Update to be provided by Network Rail on what this stage will include and the support and involvement of Project Delivery Group members.</p> <p>DfT to consider the best route forward after the General Election to secure authority for the project's progression into the Design stage, plus any additional change controls required to realign funding requirements / scope with NR's current review work. A further update will be provided after the general election.</p>	-

	<p><u>Update September 2024 (from DfT)</u></p> <ul style="list-style-type: none"> • The Chancellor announced the cancellation of the RYR programme in her statement on 29 July 2024. • The RYR projects will now come to an orderly close and no further funding will be provided through the programme. • Where projects are not currently live, no new work will be started. For projects which have development or design work in progress, DfT are considering the best way to bring these projects to a close. • For Ivanhoe, this will mean that no new work will start. • The Chancellor also announced that the Transport Secretary will be undertaking a review of the Department's investment portfolio, including individual RYR projects. • DfT Capital Review underway and is considering alignment of individual infrastructure projects with government's priorities of growth, housing, jobs and value for money. • The review is being progressed in two phases – the first will consider RYR projects plus other Network North proposals, the second will have a larger scope. The outputs will help to inform a wider Spending Review in 2025 however some announcements could be made before then. <p><u>February 2025</u></p> <p>No further update.</p> <p><u>June 2025</u></p> <p>No further update</p> <p><u>September 2025</u></p> <p>No further update</p>	
S106 agreements and the transfer of open space and sustainable urban drainage systems	<p>This suggested topic review was considered by the Scrutiny Work Programming Group at its meeting on 18 June 2025. It was agreed that an information paper be submitted to the next Scrutiny Work Programming Group meeting to allow a more detailed discussion to be held before a decision was taken on further action.</p>	-
Matters reserved for future consideration		

Scoping work on Warehouse Design	At the Scrutiny Work Programming Group meeting in December 2024, a request was made to examine the design of warehouses around the district, given the significant number of them within the district and with further growth projected. It was agreed that scoping work for further discussion will be carried out after the submission of the Local Plan in 2026.	TBC
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Principles and Criteria used for Assessing Items Put Forward

Identify Issues for consideration by Scrutiny

- Consulting with members of Scrutiny Committees, senior officers, Cabinet members – horizon scanning on policy development
- Looking at the corporate priorities, Council Delivery Plan and Cabinet Forward plan – identify key issues/topics for investigation/inquiry
- Considering events and decisions in the Council's calendar which could require an input/consultation via scrutiny – eg budget setting, CDP development
- Considering requests from members – eg via another forum or scoping report submitted
- Evaluating the Council's performance – eg quarterly reports, end of year reports, reviewing success of a particular scheme or initiative
- Reviewing any follow up work required after previous scrutiny work

Prioritise the potential list of scrutiny topics based on factors including

- the resources required to deliver it (from members, offices and financially)
- the value and level of impact which could be achieved
- link to the council's priorities
- whether it is a regular recurring item which requires consideration before Cabinet/Council approval
- consideration of the guidance for selecting scrutiny topics

Topics are suitable for Scrutiny when	Topics are not suitable for Scrutiny when
Scrutiny could have an impact and add value	The issue is already being addressed elsewhere and change is imminent
The topic is of high local importance and reflects the concerns of local people	The topic would be better addressed elsewhere (and will be referred there)
The resources are available that would be required to conduct the review – staff and budget	Scrutiny involvement would have limited or no impact on outcomes
It avoids duplication of work elsewhere	The topic would be sub-judice or prejudicial to the councils interests
The issues is one that the committee can realistically influence	The topic is too broad to make a review realistic
The issue is related to an area where the council or one of its partners is not performing well	New legislation or guidance relating to the topic is expected in the next year

49 PREVIOUS SCRUTINY RECOMMENDATIONS TO CABINET (from meeting held on)

Foundations Review – Disabled Facilities Grants

The committee made the following recommendations to Cabinet:

- 1) Marketing and publicity of the Light Bulb Service and grants available be improved.
- 2) Ensure that tenants housed in private properties are not disadvantaged on the housing register.
- 3) Request that the Foundation review the Disability Facilities Grant cap with the view to increase it, and to address issues with means testing that could prevent eligible residents from accessing the adaptations.
- 4) The grant condition period be increased from five years to 10 years. 5) The eligibility criteria be tightened to ensure value for money on grant awards.

At its meeting on 26 August, Cabinet considered the recommendations and responses provided by Officers. The recommendations were not accepted.

The report and minutes for both meetings can be found below –

[Community Scrutiny Committee – 26 June 2025](#)

[Cabinet – 26 August 2025](#)

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Notice of Executive Key Decisions

The attached notice lists the matters which are likely to be the subject of a key decision by the Council's executive and executive decision making bodies. This notice is produced in accordance with the Constitution adopted by North West Leicestershire District Council and will be published a minimum of 28 days before the date on which a key decision is to be made on behalf of the Council.

The date of publication of this notice is Friday, 26 September 2025. The Deadline for making any representations as to why items marked as private should be considered in public by **Cabinet on 28 October 2025 is 5pm Friday, 17 October 2025.**

Key Decisions

A key decision means a decision taken by the Cabinet, a committee of the Cabinet, an area or joint committee or an individual in connection with the discharge of a function which is the responsibility of the executive and which is likely:

- (a) to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the Council;
- (c) for the purposes of (a) and (b) above £100,000 shall be regarded as significant in terms of expenditure or savings, and any issue which, in the opinion of the Leader is likely to have an impact on people, shall be regarded as significant in terms of impact on communities.

The Council's Executive

The Council's executive committee is the Cabinet. The Cabinet comprises:

Councillor R Blunt	-	Leader
Councillor M Wyatt	-	Deputy Leader and Communities & Climate Change
Councillor T Gillard	-	Business and Regeneration
Councillor K Merrie MBE	-	Finance & Corporate
Councillor N J Rushton	-	Infrastructure
Councillor A Saffell	-	Planning
Councillor A Woodman	-	Housing, Property & Customer Services

Confidential Items and Private Meetings of the Executive

Whilst the majority of the Cabinet's business at the meetings listed in this notice will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. This is a formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the Cabinet meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting contain exempt information under Part 1 Schedule 12A to the Local Government Act (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Those Items where it is considered that they should be considered in private are identified on the Notice.

Access to Agenda and Related Documents

Documents relating to the matters listed in this notice are available at least 5 clear working days prior to the date of decision as indicated below. Other documents relevant to the matters listed in this notice may be submitted to the decision maker.

If you wish to request or submit a document, or make representation in relation to any issue contained within this notice, please contact Democratic Services on telephone number 01530 454512 or by emailing memberservices@nwleicestershire.gov.uk

Executive Decisions

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
October 2025							
Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	Cabinet	Key	Public	28 October 2025	Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	n/a - function delegated to Cabinet
2024/25 Provisional Financial Outturn - General Fund	Cabinet	Non-Key	Public	28 October 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Finance Team Manager Tel: 01530 454684 sarah.magill@nwleicester-shire.gov.uk	2024/25 Provisional Financial Outturn - General Fund	To be confirmed when the schedule for the civic year 2025/26 has been agreed.
2024/25 Provisional Financial Outturn - Housing Revenue Account (HRA)	Cabinet	Non-Key	Public	28 October 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Finance Team Manager Tel: 01530 454684 sarah.magill@nwleicester-shire.gov.uk	2024/25 Provisional Financial Outturn - Housing Revenue Account (HRA)	To be confirmed when the schedule for the civic year 2025/26 has been agreed.

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	28 October 2025	<p>Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk</p> <p>Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk</p>	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution.
<p>Final proposals for local government reorganisation in Leicester, Leicestershire, and Rutland</p> <p>53</p>	Cabinet	Key	Public	28 October 2025	<p>Councillor Richard Blunt Tel: 01530 454510 richard.blunt@nwleicester-shire.gov.uk</p> <p>Chief Executive Tel: 01530 454500 allison.thomas@nwleicestershire.gov.uk</p>	Report Final proposals for local government reorganisation in Leicester, Leicestershire, and Rutland	Corporate Scrutiny - Tuesday 21 October 2025
Award of Payroll and Human Resources (HR) System Contract	Cabinet	Key	Public	28 October 2025	<p>Finance and Corporate Portfolio Holder</p> <p>Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk</p>	Award of Payroll and Human Resources (HR) System Contract	N/A - function delegated to Cabinet

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Award Housing Contracts	Cabinet	Key	Private	28 October 2025	Housing Responsive Repairs, Voids and Minor Works Team Manager MEGAN.HOODGETT@nwleicestershire.gov.uk	Award Housing Contracts	
Award of Finance System Contract 54	Cabinet	Key	Public	28 October 2025	Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Award of Finance System Contract	N/A - function delegated to Cabinet

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Award of Contracts	Cabinet	Key	Private Information which is likely to reveal the identity of an individual. Information relating to the financial or business affairs of any particular person (including the authority holding that information)Contains Exempt Information	28 October 2025	Councillor Andrew Woodman Tel: 07970 520357 andrew.woodman@nwleicestershire.gov.uk Strategic Director of Communities, Strategic Director of Resources (Section 151 Officer), Strategic Director of Place Tel: 01530 454819, Tel: 01530 454495, Tel: 01530 454555 andy.barton@nwleicestershire.gov.uk, paul.stone@nwleicestershire.gov.uk, james.arnold@nwleicestershire.gov.uk	Award of Contracts	Delegated Cabinet Function
Acquisitions and Disposals	Cabinet	Key	Private Information relating to the financial or business affairs of any particular person (including the authority holding that information)Report contains Exempt information	28 October 2025	Councillor Andrew Woodman Tel: 07970 520357 andrew.woodman@nwleicestershire.gov.uk Strategic Director of Place, Strategic Director of Communities Tel: 01530 454555, Tel: 01530 454819 james.arnold@nwleicestershire.gov.uk, andy.barton@nwleicestershire.gov.uk	Acquisitions and Disposals	Delegated Cabinet Function

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
17 Ashby Road, Moria	Cabinet	Key	Private Information relating to the financial or business affairs of any particular person (including the authority holding that information)	28 October 2025	Councillor Andrew Woodman Tel: 07970 520357 andrew.woodman@nwleicestershire.gov.uk Head of Property and Regeneration Tel: 01530 454 354 paul.wheatley@nwleicestershire.gov.uk	Report 17 Ashby Road, Moria	Delegated Cabinet Function
November 2025							
Good Design Guide for North West Leicestershire	Cabinet	Key	Public	25 November 2025	Councillor Tony Saffell tonyc.saffell@nwleicestershire.gov.uk Head of Planning and Infrastructure Tel: 01530 454668 chris.elston@nwleicestershire.gov.uk	Good Design Guide for North West Leicestershire	Community Scrutiny Committee, 10 April 2025
Regulator Social Housing Inspection	Cabinet	Key	Public	25 November 2025	Councillor Andrew Woodman Tel: 07970 520357 andrew.woodman@nwleicestershire.gov.uk Strategic Director of Communities Tel: 01530 454819 andy.barton@nwleicestershire.gov.uk	Regulator Social Housing Inspection	outcome and actions related to Executive Function

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	Cabinet	Key	Public	25 November 2025	Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	n/a - function delegated to cabinet
Housing Revenue Account (HRA) Finance Update - 2025/26 Quarter 2 57	Cabinet	Key	Public	25 November 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Housing Revenue Account (HRA) Finance Update - 2025/26 Quarter 2	Corporate Scrutiny Committee - 04/12/25
General Fund Finance Update - 2025/26 Quarter 2	Cabinet	Key	Public	25 November 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	General Fund Finance Update - 2025/26 Quarter 2	Corporate Scrutiny Committee - 04/12/25

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	25 November 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance, Tel: 01530 454492, anna.crouch@nwleicester-shire.gov.uk, deborah.proctor@nwleicestershire.gov.uk	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution
Stenson Square Gardens – RIBA 3 58	Cabinet	Key	Public	25 November 2025	Councillor Tony Gillard Tel: 01530 452930 tony.gillard@nwleicestershire.gov.uk Senior Economic Development Officer Tel: 01530 454678 emily.marquez@nwleicestershire.gov.uk	Stenson Square Gardens – RIBA 3	
December 2025							
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	16 December 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution.

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Review of Corporate Governance Policies - Information Governance Framework	Cabinet	Key	Public	16 December 2025	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk emma.lant@nwleicestershire.gov.uk	Report Review of Corporate Governance Policies - Information Governance Framework	Report will be considered at Audit and Governance Committee meeting on 12 November 2025
Environmental Policy	Cabinet	Key	Public	16 December 2025	Councillor Michael Wyatt Tel: 07773 341531 michael.wyatt@nwleicestershire.gov.uk Head of Community Services Tel: 01530 454832 paul.sanders@nwleicestershire.gov.uk	Report Environmental Policy	Corporate scrutiny in December
January 2026							
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	13 January 2026	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance, Tel: 01530 454492, anna.crouch@nwleicester-shire.gov.uk, deborah.proctor@nwleicestershire.gov.uk	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution.

Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	Cabinet	Key	Public	13 January 2026	Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Former Tenant Rent Arrears, Current Tenant Rent Arrears, Council tax, Non Domestic Rates and Sundry Debts Write Offs	n/a - function delegated to Cabinet
3 February 2026							
There are no items for this meeting.							
24 February 2026							
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	24 February 2026	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution.
Housing Revenue Account (HRA) Finance Update - 2025/26 Quarter 3	Cabinet	Key	Public	24 February 2026	Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk	Housing Revenue Account (HRA) Finance Update - 2025/26 Quarter 3	Corporate Scrutiny Committee - 19/03/26

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Decision	Decision Maker	Status of Decision	Public or Private (and reason – where private)	Date of Decision	Contacts	Documents to be submitted to the Decision Maker	Considered by Scrutiny or other Committee
Supplementary Estimates, Virements and Capital Approvals	Cabinet	Key	Public	23 June 2026	<p>Councillor Keith Merrie MBE Tel: 07596 112270 keith.merrie@nwleicester-shire.gov.uk</p> <p>Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk</p>	Supplementary Estimates, Virements and Capital Approvals	N/A - decision delegated to Cabinet under the constitution.
<p>Treasury Management Stewardship Report 2025/26</p> <p>8</p>	Cabinet	Non-Key	Public	23 June 2026	<p>Head of Finance Tel: 01530 454492 anna.crouch@nwleicester-shire.gov.uk</p>	Treasury Management Stewardship Report 2025/26	Audit and Governance Committee - 10/06/25

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